

Case study: Kala Refugee Camp,  
Luapula Province, Zambia

**March – August 2001**

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## CASE STUDY

### C1. Introduction

This case study is designed to provide worked examples of how the Guidelines process is applied in the field. During 2001 WEDC undertook a period of field-testing in Kala refugee camp in Zambia, with the support and assistance of Médecins Sans Frontières (MSF), Holland. During field-testing the following sections of the Guidelines were used:

- **Rapid assessment and priority setting** - completion of assessment checklists and tables
- **Outline programme design** - outline plan of action produced
- **Detailed programme design** - detailed Gantt chart, logical framework and budget produce
- **Implementation** - monitoring and evaluation exercises conducted

This case study cannot include every single detail recorded during field-testing but hopefully provides a useful overview through presenting specific examples. All examples are from actual field practice but the interpretations and opinions expressed are solely those of the authors.

### C2. Rapid assessment and priority setting

The rapid assessment and priority setting process was conducted by completing the checklists for each sanitation sector. Where there are several different types of facility within one sector, a checklist has been produced for each. These have been simplified slightly for the purposes of this book. For each checklist a sector analysis table has been completed; all tables have been reproduced. All recorded data is then combined in the final priority setting table.

Checklists A-G show the recorded assessment information.

- Checklist A: Background information
- Checklist B: Excreta disposal
- Checklist C: Solid waste (SW) management
- Checklist D: Waste management at medical centres
- Checklist E: Disposal of dead bodies
- Checklist F: Wastewater (WW) management
- Checklist G: Hygiene promotion

Completed sector analysis tables follow each checklist.

## EMERGENCY SANITATION

### Checklist A: Background information

March 2001

#### General description

Kala refugee camp lies in Luapula province in north-eastern Zambia. The camp was set up in August 2000 for Congolese refugees fleeing civil strife in the Democratic Republic of Congo (DRC). The current population of the camp is 14,000 and the average family size is four. There are no figures for the breakdown of the population by sex or vulnerability. The population is currently steadily increasing by approximately 350 people per week. World Vision is responsible for camp management and MSF Holland is responsible for health, water supply and sanitation, although they hope to pull out by the end of the year. The local government provides police for camp security and UNHCR co-ordinates the relief effort.

The site is gently sloping with a freshwater source which is being treated and pumped to distribution points within the camp. The soil is a clayey loam and the current (wet season) water table is at a depth of approximately 2.5m. The space available per person is approximately 45m<sup>2</sup>. There is a large swampy area adjacent to the camp but drainage within the dwelling areas is generally adequate. The wet season lasts from November to April and there is generally no rainfall at all between June and September. Table C1 is a summary of general background information.

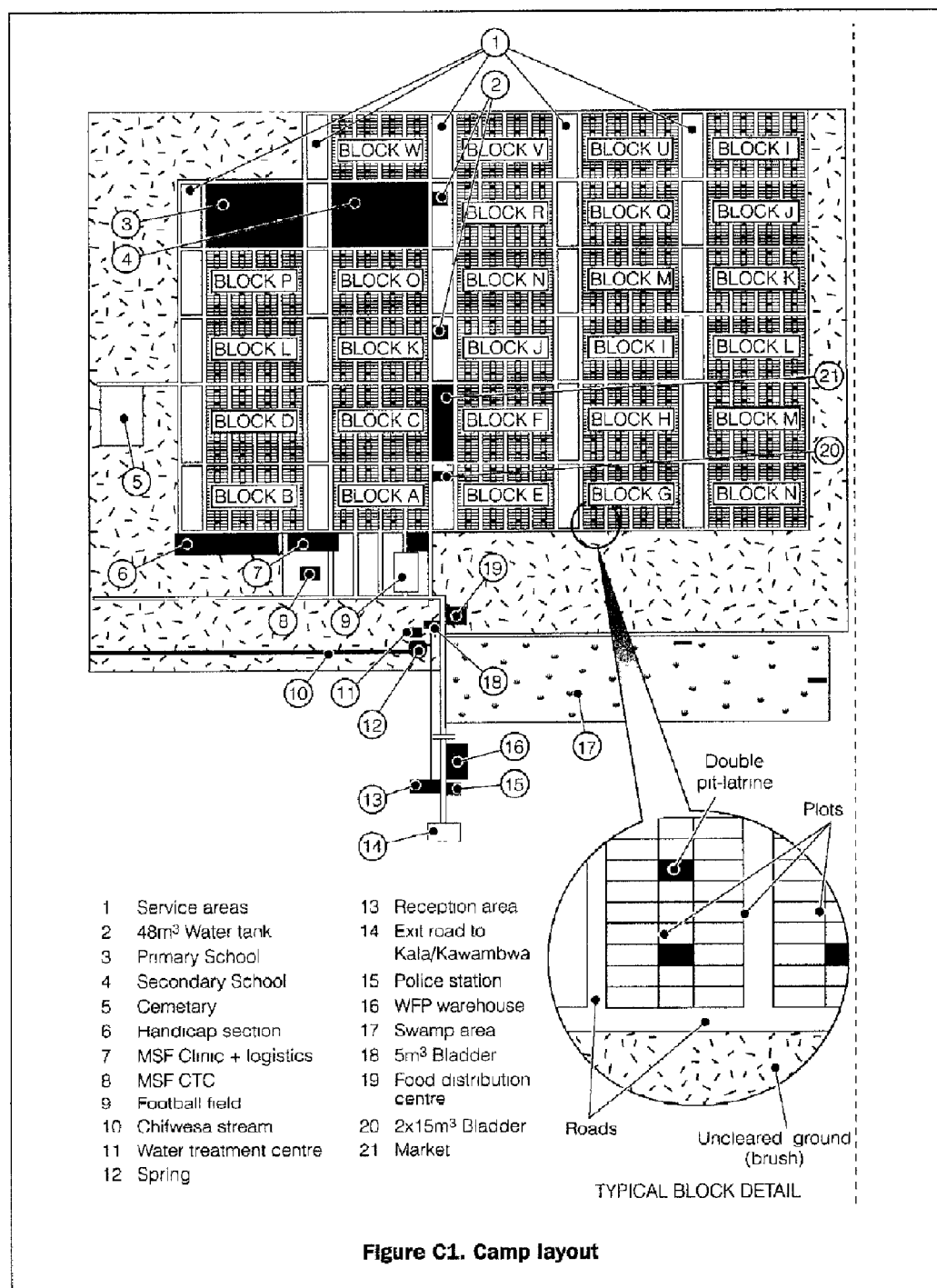
Table C1. General information

|                                                         |                                                                                       |
|---------------------------------------------------------|---------------------------------------------------------------------------------------|
| Location                                                | Kala refugee camp, Zambia                                                             |
| Date                                                    | 24/03/01                                                                              |
| Organisation carrying out the assessment                | MSF Holland; WEDC                                                                     |
| Name of assessor(s)                                     | Joseph Ngambi; Peter Harvey                                                           |
| Position of assessor(s)                                 | Watsan Engineer; Researcher                                                           |
| Dates of assessment                                     | 18/03/01 - 24/03/01                                                                   |
| Maximum level of intervention (short-term or long-term) | Long-term level                                                                       |
| General location of affected area or site               | Scrub woodland, adjacent to swampy plain                                              |
| Nature of emergency and likely resolutions              | Civil strife/unrest in DRC, no indication of likely resolution or return to DRC       |
| Origin of affected population                           | DR Congolese refugees, few local Zambians                                             |
| Seasonal/climatic implications                          | 1000mm/year rainfall, wet season Nov.-Apr.                                            |
| Government involvement                                  | Zambia police present at camp, responsible for security                               |
| Relationship between local and displaced populations    | Low local population but relationship reported to be good with minimal conflict       |
| Other organisations working in the area                 | UNHCR (humanitarian co-ordination); World Vision (camp management and social affairs) |

## CASE STUDY

### Geographical informaton

A map of the camp layout is shown in Figure C1.



## EMERGENCY SANITATION

### Checklist B: Excreta disposal

March 2001

#### General description

Good quantity and distribution of communal latrines, generally hygienically used and maintained. Low usage of covers on drop-holes, however, and plastic sheeting over superstructure produces uncomfortably hot interior. Concrete latrine slabs are thicker than necessary (approx.10cm), with no foot-rest positions, and are often poorly seated above pit. Corn-cobs are most commonly used for anal cleansing.

Family latrines (situated in Blocks A-F only) provide a better level of service in terms of quantity and quality but this distinction is not crucial. The families are responsible for pit excavation and superstructure construction (from mud, timber and grass), whilst MSF provides a reinforced concrete latrine slab. MSF workers presently construct latrines for vulnerable households in these areas.

Latrines for the disabled and at schools and health facilities are generally acceptable. The newly constructed VIP latrines at the health post are of very good quality.

Latrines at the reception centre are poorly constructed, used and maintained. Although an MSF team cleans and disinfects facilities daily, many new arrivals have to stay for several days and do not use the latrines provided, due to overcrowding.

One general checklist has been completed and a table has been completed for each of the following:

- domestic communal latrines;
- domestic family latrines;
- latrines for special groups (visually impaired);
- latrines at schools;
- latrines at the medical centre; and
- latrines at the reception centre.

#### Quality

1. Existing facilities are technically appropriate in general, although some spaces are too small and plastic sheeting makes communal latrines hot inside.
2. Existing facilities are generally socio-culturally acceptable to users, although there is no access for young children; and some users expressed preference for family units.
3. Potential hazards for disease transmission include contact with children's faeces and lack of drop-hole covers.
4. Current facilities and practices are sustainable for at least one year; average pit size 4m<sup>3</sup> for 16 users.

#### Quantity

1. Ratio of domestic facilities (cubicle or space) to population is 1/16 for communal; and 1/4 family.
- 1b. Ratio of facilities in public places or institutions: 1/25 schools; 1/80 beds at medical centre; and 1/(18-70) at reception centre.
2. Maximum one-way walking distance for users: 15-30m

#### Usage

1. Proportion of the affected population with access to appropriate facilities: 75%-90%
2. Proportion of the affected population using the appropriate facilities correctly on a regular basis: 50% (reception centre); otherwise >90%

# CASE STUDY

## B. Excreta disposal

### B.1-3 Domestic excreta disposal

Location of assessment: Kala camp, Zambia Date: 19/03/01 Assessor: P. Harvey

This table should be completed for each of the following as appropriate (underline or circle the relevant):

B.1 Single or shared family latrines B.2 Domestic communal latrines B.3 Latrines for special groups

| Data                                                   | Collected data                                        | B | Range<br>10       | 7              |                  |                  | M    | C    |
|--------------------------------------------------------|-------------------------------------------------------|---|-------------------|----------------|------------------|------------------|------|------|
|                                                        |                                                       |   |                   | 4              | 1                | 1                |      |      |
| Technical appropriateness                              | Gen. OK but spaces small, hot interior, slab unstable | 5 | inappropriate     | appropriate    | very appropriate | very appropriate | 0.25 | 1.25 |
| Social and cultural acceptability                      | Some people would prefer family latrines              | 5 | very unacceptable | acceptable     | very acceptable  | very acceptable  | 0.25 | 1.25 |
| Potential hazard to health                             | No drop-hole covers, not used by young children       | 5 | major hazard      | minimal hazard | no hazard        | no hazard        | 0.25 | 1.25 |
| Sustainability of facilities                           | 4m³ pits: > 1 year                                    | 1 | None              | 6 months       | > 1 year         | > 1 year         | 0.25 | 0.25 |
| Ratio of latrine spaces to population                  | 1/16 on average                                       | 1 | None              | 1/50           | 1/20             | 1/20             | 0.5  | 0.5  |
| Maximum one-way walking distance                       | 30m                                                   | 2 | > 100m            | 50m            | < 25m            | < 25m            | 0.5  | 1.0  |
| % of population with access to appropriate facilities  | 80%                                                   | 3 | None              | 75%            | > 95%            | > 95%            | 0.5  | 1.5  |
| % of population using appropriate facilities correctly | 80%                                                   | 3 | None              | 75%            | > 95%            | > 95%            | 0.5  | 1.5  |
| Total                                                  |                                                       |   |                   |                |                  |                  |      | 8.5  |

Case study

## B.1-3 Domestic excreta disposal

Location of assessment: ..... **Kala camp, Zambia** ..... Date: **19/03/01** ..... Assessor: **P. Harvey** .....

This table should be completed for each of the following as appropriate (underline or circle the relevant):

B.1 Single or shared family latrines    B.2 Domestic communal latrines    B.3 Latrines for special groups

| Data                                                   | Collected data                                 | B | Range<br>10       |                              |                |                  | M    |      | C   |
|--------------------------------------------------------|------------------------------------------------|---|-------------------|------------------------------|----------------|------------------|------|------|-----|
|                                                        |                                                |   | 7                 | 4                            | 1              |                  |      |      |     |
| Technical appropriateness                              | Gen. OK but slabs often poorly sealed          | 3 | inappropriate     | technically basic            | appropriate    | very appropriate | 0.25 | 0.75 |     |
| Social and cultural acceptability                      | Good privacy, traditional materials            | 3 | very unacceptable | unacceptable                 | acceptable     | very acceptable  | 0.25 | 0.75 |     |
| Potential hazard to health                             | Well maintained but not used by young children | 4 | major hazard      | basic protection             | minimal hazard | no hazard        | 0.25 | 1.0  |     |
| Sustainability of facilities                           | > 1 year                                       | 1 | None              | 1 month                      | 6 months       | > 1 year         | 0.25 | 0.25 |     |
| Ratio of latrine spaces to population                  | 1/4                                            | 1 | None              | 1/100 or immediate responses | 1/50           | 1/20             | 0.5  | 0.5  |     |
| Maximum one-way walking distance                       | 15m                                            | 1 | >100m             | 75m                          | 50m            | <25m             | 0.5  | 0.5  |     |
| % of population with access to appropriate facilities  | >95%                                           | 1 | None              | 50%                          | 75%            | >95%             | 0.5  | 0.5  |     |
| % of population using appropriate facilities correctly | >95%                                           | 1 | None              | 50%                          | 75%            | >95%             | 0.5  | 0.5  |     |
| Total                                                  |                                                |   |                   |                              |                |                  |      |      | 4.8 |

## EMERGENCY SANITATION

# CASE STUDY

## B.1-3 Domestic excreta disposal

Location of assessment:..... **Kala camp, Zambia** ..... Date: **19/03/01** ..... Assessor: **P. Harvey** .....

This table should be completed for each of the following as appropriate (underline or circle the relevant):

B.1 Single or shared family latrines    B.2 Domestic communal latrines    B.3 Latrines for special groups

| Data                                                   | Collected data                       | B        | Range             |                              |                |                  | M    | C           |
|--------------------------------------------------------|--------------------------------------|----------|-------------------|------------------------------|----------------|------------------|------|-------------|
|                                                        |                                      |          | 10                | 7                            | 4              | 1                |      |             |
| Technical appropriateness                              | <u>Gen. OK good additional space</u> | <b>4</b> | inappropriate     | technically basic            | appropriate    | very appropriate | 0.25 | <b>1.0</b>  |
| Social and cultural acceptability                      | <u>Gen. Acceptable</u>               | <b>4</b> | very unacceptable | unacceptable                 | acceptable     | very acceptable  | 0.25 | <b>1.0</b>  |
| Potential hazard to health                             | <u>Minimal</u>                       | <b>4</b> | major hazard      | basic protection             | minimal hazard | no hazard        | 0.25 | <b>1.0</b>  |
| Sustainability of facilities                           | <u>&gt; 1 year</u>                   | <b>1</b> | None              | 1 month                      | 6 months       | > 1 year         | 0.25 | <b>0.25</b> |
| Ratio of latrine spaces to population                  | <u>Apx. 1/20</u>                     | <b>1</b> | None              | 1/100 or immediate responses | 1/50           | 1/20             | 0.5  | <b>0.5</b>  |
| Maximum one-way walking distance                       | <u>&lt; 15m</u>                      | <b>1</b> | > 100m            | 75m                          | 50m            | < 25m            | 0.5  | <b>0.5</b>  |
| % of population with access to appropriate facilities  | <u>&gt; 95%</u>                      | <b>1</b> | None              | 50%                          | 75%            | > 95%            | 0.5  | <b>0.5</b>  |
| % of population using appropriate facilities correctly | <u>&gt; 95%</u>                      | <b>1</b> | None              | 50%                          | 75%            | > 95%            | 0.5  | <b>0.5</b>  |
| <b>Total</b>                                           |                                      |          |                   |                              |                |                  |      | <b>5.3</b>  |

Case study

**B.4 Excreta disposal for public places**

Location of assessment: **Kala camp, Zambia** Date: **19/03/01** Assessor: **P. Harvey**  
 This table should be completed for each of the following as appropriate (underline or circle the relevant):  
Medical centres Schools Markets Feeding centres

| Data                                                        | Collected data                              | B | Range<br>10       | 7                              |                               |  |                               | 4 | 1 |           | M    | C |
|-------------------------------------------------------------|---------------------------------------------|---|-------------------|--------------------------------|-------------------------------|--|-------------------------------|---|---|-----------|------|---|
|                                                             |                                             |   |                   |                                |                               |  |                               |   |   |           |      |   |
| Technical appropriateness                                   | As domestic latrines                        | 5 | inappropriate     | technically basic              | appropriate                   |  | very appropriate              |   |   | 0.25      | 1.25 |   |
| Social and cultural acceptability                           | Generally acceptable but no sex segregation | 5 | very unacceptable | unacceptable                   | acceptable                    |  | very acceptable               |   |   | 0.25      | 1.25 |   |
| Potential hazard to health                                  | No handwashing facilities                   | 6 | major hazard      | basic protection               | minimal hazard                |  | no hazard                     |   |   | 0.25      | 1.5  |   |
| Sustainability of facilities                                | >1 year                                     | 1 | None              | 1 month                        | 6 months                      |  | >1 year                       |   |   | 0.25      | 0.25 |   |
| Ratio of latrine spaces to health centre beds / patients OR |                                             |   | None              | 1/50 beds<br>1/100 outpatients | 1/20 beds<br>1/50 outpatients |  | 1/10 beds<br>1/20 outpatients |   |   | 0.5<br>OR |      |   |
| Ratio of latrine spaces to school pupils OR                 | 1/25                                        | 2 | None              | 1/50 girls<br>1/100 boys       | 1/30 girls<br>1/60 boys       |  | 1/15 girls<br>1/30 boys       |   |   | 0.5<br>OR | 1.0  |   |
| Ratio of latrine spaces to market stalls OR                 |                                             |   | None              | 1/100 stalls                   | 1/50 stalls                   |  | 1/20 stalls                   |   |   | 0.5<br>OR |      |   |
| Ratio of latrine spaces to population at feeding centres    |                                             |   | None              | 1/100                          | 1/50                          |  | 1/20                          |   |   | 0.5       |      |   |

continued ....

# CASE STUDY

## B.2 Excreta disposal for public places

.... continued

| Data                                                   | Collected data                         | B | Range<br>10 | 7   |     |      |  | 4 | 1 |     | M   | C |
|--------------------------------------------------------|----------------------------------------|---|-------------|-----|-----|------|--|---|---|-----|-----|---|
|                                                        |                                        |   |             |     |     |      |  |   |   |     |     |   |
| Maximum one-way walking distance                       | 25m                                    | 1 | >100m       | 75m | 50m | <25m |  |   |   | 0.5 | 0.5 |   |
| % of population with access to appropriate facilities  | All pupils                             | 1 | None        | 50% | 75% | >95% |  |   |   | 0.5 | 0.5 |   |
| % of population using appropriate facilities correctly | Well maintained and used by all pupils | 1 | None        | 50% | 75% | >95% |  |   |   | 0.5 | 0.5 |   |
| Total                                                  |                                        |   |             |     |     |      |  |   |   |     | 6.8 |   |

## B.4 Excreta disposal for public places

Location of assessment:..... **Kala camp, Zambia** ..... Date:..... **19/03/01** ..... Assessor:..... **P. Harvey** .....

This table should be completed for each of the following as appropriate (underline or circle the relevant):

Medical centres   Schools   Markets   Feeding centres

| Data                                                        | Collected data                               | B | Range             | 1                              |                               |                               | M         | C    |
|-------------------------------------------------------------|----------------------------------------------|---|-------------------|--------------------------------|-------------------------------|-------------------------------|-----------|------|
|                                                             |                                              |   | 10                | 7                              | 4                             |                               |           |      |
| Technical appropriateness                                   | New latrines very good, older slabs unstable | 3 | inappropriate     | technically basic              | appropriate                   | very appropriate              | 0.25      | 0.75 |
| Social and cultural acceptability                           | Generally acceptable + sex segregation       | 3 | very unacceptable | unacceptable                   | acceptable                    | very acceptable               | 0.25      | 0.75 |
| Potential hazard to health                                  | Minimal, slippery surfaces                   | 4 | major hazard      | basic protection               | minimal hazard                | no hazard                     | 0.25      | 1.0  |
| Sustainability of facilities                                | > 1 year                                     | 1 | None              | 1 month                        | 6 months                      | > 1 year                      | 0.25      | 0.25 |
| Ratio of latrine spaces to health centre beds / patients OR | 4/80 beds = 1/20<br>4/250 OP = 1/60          | 4 | None              | 1/50 beds<br>1/100 outpatients | 1/20 beds<br>1/50 outpatients | 1/10 beds<br>1/20 outpatients | 0.5<br>OR | 2.0  |
| Ratio of latrine spaces to school pupils OR                 |                                              |   | None              | 1/50 girls<br>1/100 boys       | 1/30 girls<br>1/60 boys       | 1/15 girls<br>1/30 boys       | 0.5<br>OR |      |
| Ratio of latrine spaces to market stalls OR                 |                                              |   | None              | 1/100 stalls                   | 1/50 stalls                   | 1/20 stalls                   | 0.5<br>OR |      |
| Ratio of latrine spaces to population at feeding centres    |                                              |   | None              | 1/100                          | 1/50                          | 1/20                          | 0.5       |      |

continued ....

# CASE STUDY

## B.2 Excreta disposal for public places

... continued

| Data                                                   | Collected data | B | Range<br>10 | M   |     |      |     | C   |
|--------------------------------------------------------|----------------|---|-------------|-----|-----|------|-----|-----|
|                                                        |                |   |             | 7   | 4   | 1    |     |     |
| Maximum one-way walking distance                       | 25m            | 1 | > 100m      | 75m | 50m | <25m | 0.5 | 0.5 |
| % of population with access to appropriate facilities  | 90%            | 1 | None        | 50% | 75% | >95% | 0.5 | 0.5 |
| % of population using appropriate facilities correctly | 90%            | 1 | None        | 50% | 75% | >95% | 0.5 | 0.5 |
| Total                                                  |                |   |             |     |     |      |     | 6.3 |

**B.4 Excreta disposal for public places**

Location of assessment: **Kala camp, Zambia** Date: **19/03/01** Assessor: **P. Harvey**  
 This table should be completed for each of the following as appropriate (underline or circle the relevant):  
**Medical centres Schools Markets Reception centres**

| Data                                                        | Collected data                               | B | Range<br>10       |                                |                               |                               | M         | C    |
|-------------------------------------------------------------|----------------------------------------------|---|-------------------|--------------------------------|-------------------------------|-------------------------------|-----------|------|
|                                                             |                                              |   | 7                 | 4                              | 1                             |                               |           |      |
| Technical appropriateness                                   | Pits too small, erosion, slabs poorly sealed | 7 | inappropriate     | technically basic              | appropriate                   | very appropriate              | 0.25      | 1.75 |
| Social and cultural acceptability                           | Odour/lack of maintenance                    | 6 | very unacceptable | unacceptable                   | acceptable                    | very acceptable               | 0.25      | 1.5  |
| Potential hazard to health                                  | Strong odour, flies, open defecation         | 7 | major hazard      | basic protection               | minimal hazard                | no hazard                     | 0.25      | 1.75 |
| Sustainability of facilities                                | 3 months                                     | 6 | None              | 1 month                        | 6 months                      | >1 year                       | 0.25      | 1.5  |
| Ratio of latrine spaces to health centre beds / patients OR |                                              |   | None              | 1/50 beds<br>1/100 outpatients | 1/20 beds<br>1/50 outpatients | 1/10 beds<br>1/20 outpatients | 0.5<br>OR |      |
| Ratio of latrine spaces to school pupils OR                 |                                              |   | None              | 1/50 girls<br>1/100 boys       | 1/30 girls<br>1/60 boys       | 1/15 girls<br>1/30 boys       | 0.5<br>OR |      |
| Ratio of latrine spaces to market stalls OR                 |                                              |   | None              | 1/100 stalls                   | 1/50 stalls                   | 1/20 stalls                   | 0.5<br>OR |      |
| Ratio of latrine spaces to population at feeding centres    | 1/18 - 1/70                                  | 4 | None              | 1/100                          | 1/50                          | 1/20                          | 0.5       | 2.0  |

continued ....

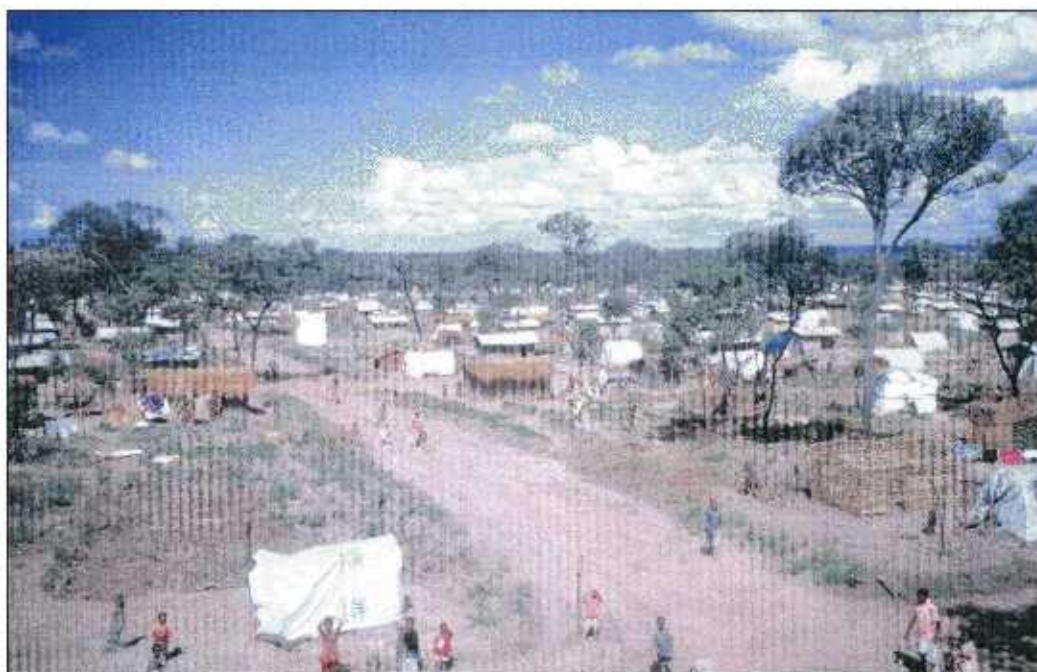
# CASE STUDY

## B.2 Excreta disposal for public places

.... continued

| Data                                                   | Collected data | B | Range<br>10 |     |       |   | M   | C    |
|--------------------------------------------------------|----------------|---|-------------|-----|-------|---|-----|------|
|                                                        |                |   | 7           | 4   | 1     | 1 |     |      |
| Maximum one-way walking distance                       | 25m            | 1 | > 100m      | 50m | <25m  |   | 0.5 | 0.5  |
| % of population with access to appropriate facilities  | 75%            | 4 | None        | 75% | > 95% |   | 0.5 | 2.0  |
| % of population using appropriate facilities correctly | >50%           | 8 | None        | 75% | > 95% |   | 0.5 | 4.0  |
| Total                                                  |                |   |             |     |       |   |     | 15.0 |

## EMERGENCY SANITATION



Kala refugee camp



Pit latrine construction

## CASE STUDY



**Preparation of concrete latrine slabs**



**Family pit latrine under construction**