

Chapter 2 Specific Goals of the Restoration Plans

Section 1 Restore “Citizens’ Livelihood”

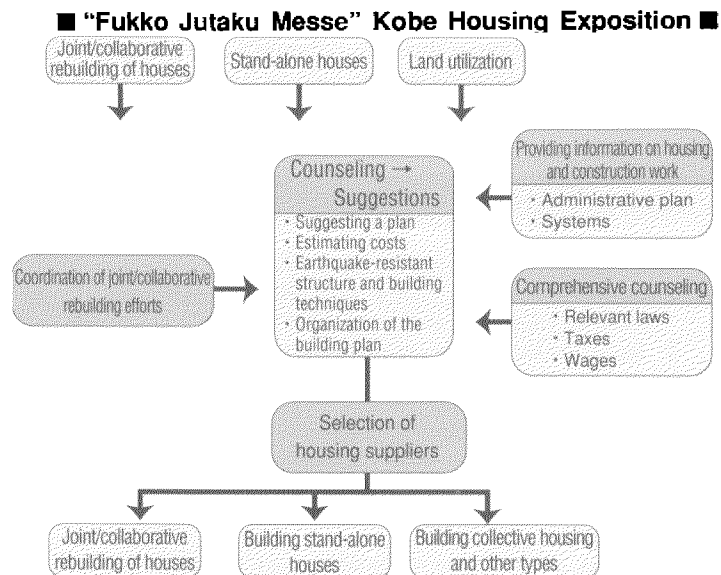
1. Securing high-quality housing

Outline of the plan

- (1) We will swiftly provide a large number of high-quality public and private housing throughout the city.
- (2) We will provide housing support for elderly and handicapped citizens.
- (3) We will provide comprehensive housing support, including counseling and loans, for those who are thinking about renovating, buying or building homes.
- (4) We will provide safer housing that will serve as a model to be followed when people build their new homes. We will also draw up and recommend new building standards.

Principal Measures

- The Kobe City 3-Year Emergency Plan to Provide for Housing Lost in the Quake (The plan is designed to provide a total of 82,000 homes between fiscal 1995 and 1997)
- Supply of housing for the elderly and the handicapped
- Setting up a housing information center to facilitate reconstruction work (“Fukko Jutaku Messe” Kobe Housing Exposition)
- A loan system for earthquake survivors
- Support for the reconstruction of apartments and condominiums
- Housing measures financed by the Great Hanshin-Awaji Earthquake Restoration Fund (Supplying interest subsidies to the Financial Corporation and other lending institution, Comprehensive counseling desk)
- Building/rebuilding safe and comfortable housing
- Building easy-living homes for dwellers (Drawing up Kobe City’s housing codes)



2. Developing a living environment compatible with the local area's character

Outline of the Plan

- (1) We will promote various land improvement projects to create better housing and better overall living environment in the quake-hit areas downtown.
- (2) We will facilitate a district-and-block-based joint/collaborative effort to rebuild houses.
- (3) We will provide counseling services and dispatch experts to help with citizens' voluntary activities in rebuilding their communities.
- (4) We will do our utmost to secure a safe and comfortable living environment for all citizens.

Principal Measures

- Rezoning project, city area redevelopment project, general development project of residential areas, concentrated residential city area rearrangement project
- Promotion of the rebuilding of old, wooden terrace houses in the inner city
- Registration and dispatching of specialists on community creation (Setting up the Housing and Community Creation People Center)
- Setting up a fund to support housing and community creation efforts (Establishment of the Housing and Community Creation Fund)
- Promotion of community creation plans friendly to the elderly, the handicapped and children (Making it mandatory for such urban facilities as shopping malls and train stations to be furnished with ramps)
- Making streets and alleys safer and cleaner
- Creating a greener and more comfortable living environment (Building and improving parks and playgrounds, planting more trees)

3. Upgrading health/medical care and welfare services

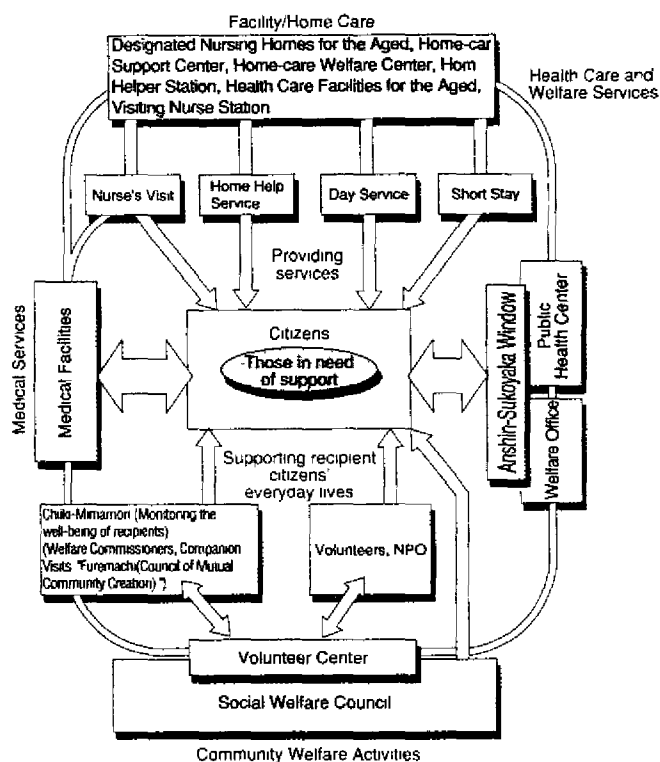
Outline of the Plan

- (1) We will upgrade counseling services and provide more job opportunities to help the survivors of the quake start to live independent lives again.
- (2) We will upgrade the functions of public health centers and work out a model health care program in which the WHO Kobe Center plays a leading role.
- (3) We will rebuild medical facilities and establish a system that can provide appropriate medical care in the event of natural disasters.
- (4) We will provide new welfare services, which have become necessary as a result of the recent quake, to ensure stability in citizens' daily lives.
- (5) We will reinforce the network of cooperation between the public health centers, medical facilities and welfare offices.

Principal Measures

- Establishing emergency counseling systems to help the quake survivors move to temporary housing and support themselves again
- Helping survivors get jobs
(Part of the Reconstruction Fund will be appropriated to the Employment Incentives and the Job Security Incentives Program for quake survivors)
- Providing appropriate mental care and developing various types of health care programs
(Upgrading counseling and visiting services to give advice and support to those in need of mental health care)
- Developing a zone covered by a network of communication and cooperation in which the WHO Kobe Center plays a leading role
- Reinforcement of the network of cooperation between administrative offices and medical facilities
(Promoting hospital-clinic and inter-hospital cooperation)
- Upgrading welfare services provided both at home and care facilities and securing a sufficient number of welfare workers
- Improving disaster prevention systems at welfare facilities, and reinforcing systems of inter-city cooperation
- Upgrading the community care network in which the Anshin-Sukoyaka (Safe and Sound) Window* plays a central role

■ Conceptual Drawing of the Community Network of Health/Medical care and Welfare services ■



4. Preparing a Good Nurturing Atmosphere for Our Children

Outline of the Plan

- (1) We will quickly restore the schools damaged by the quake and strengthen their functions as hubs of community disaster prevention efforts
- (2) We will work out curriculums that incorporate the lessons learned from the recent quake and revitalize the training atmosphere of our children. We will also make sure that all children are in good shape, both physically and mentally
- (3) We will make schools more "open to the community" and ensure that they function as the core of each community. We will also tap and train human resources--people who have potential to work as leaders or coordinators in community-based activities
- (4) We will work to create a society that protects consumers' interests.

Principal Measures

- Promoting the restoration and reorganization of the schools and kindergartens damaged by the quake (Strengthening disaster-preventive functions of school facilities)
- Education that incorporates the lessons learned from the quake (Curriculums that contain disaster prevention education, and teaching students how to collect and handle information using personal computer networks)
- Providing appropriate mental care to children at schools and kindergartens
- Upgrading life-long educational programs (Upgrading life-long educational programs provided mainly by schools, and training leaders of community-based activities and volunteer activities)
- Improving and expanding agreements with other organization about commodities and daily necessities to be stockpiled

Section 2 Restore the “Vitality of the City”

1. Revitalizing Industry

Outline of the Plan

- (1) We will implement rehabilitative measures designed to support small and medium-sized businesses, farmers and fishermen.
- (2) We will promote industries, particularly local ones, in line with the community restoration plan.
- (3) We will upgrade the industrial structure by fostering newly emerging businesses and modernizing existing industry to be more valuable.
- (4) We will work to attract more people to Kobe by strengthening its functions as a tourism and convention city.

Principal Measures

- Securing temporary office space (Renting out makeshift factories and workshops, and providing subsidies to build makeshift facilities--each of which will be shared by several shopkeepers)
- Restoring agricultural and fishery facilities (Restoring reservoirs, canals, fishing harbors, fishing boat docks)
- Promotion of local industries in line with the community restoration plan (Integrating small “synthetic shoe” (shoes made of artificial materials) businesses, Planning our city in such a way as to preserve its atmosphere as Japan’s leading sake brewing city, Creating several “Theme Towns” by concentrating offices and shops to specific areas according to types of businesses)
- Attracting to the community new businesses that are emerging to meet restoration-driven demands (Inviting the Imported Housing Center to the community)
- Promoting the start-up of new businesses (Inviting the Center for Supporting the Creation of New Industries to our community)
- Establishing a new institutional framework (Setting up an Enterprise Zone, an area open to companies that want to set up new offices)
- Promotion of the fashion industry (Construction of a Fashion Museum)
- Strengthening the functions of Kobe as a convention city (Inviting the Super Convention Center to our community)

2. Restoration of Kobe Port

Outline of the Plan

- (1) We will restore the port’s functions in about two years in line with our short-term restoration plan.
- (2) We will build cutting-edge port facilities to lead the global competition among ports in the 21st century.
- (3) We will redevelop the port to update its functions and to create a waterfront area that will entertain citizens.
- (4) We will upgrade the services provided by the port and improve the working environment of waterfront workers

Principal Measures

- Restoring wharves (Restoration of container berths, ferry berths, berths for regularly docking vessels, and unloading areas)
- Building temporary piers
- Building additional berths on offshore artificial islands (Building container berths and berths for the vessels that dock regularly at Port Island’s second stage area and at Rokko Island South)
- Redeveloping the port’s functions as a place for distribution of goods (Redeveloping the Hyogo Piers, the Eastern Part of Shinko Piers, and Maya Piers)
- Redeveloping the port’s functions as a place that provides marine entertainment to visitors (Redeveloping entertainment functions in the area around Nagata Harbor, Kokusan-Benten District and the Kyobashi District, Developing a green zone along the Hyogo Canal, Redeveloping the Western Part of the Shinko Piers, Developing an area that provides marine entertainment in the new city center in eastern Kobe)
- Enhance competitiveness in the international market (Reappraisal of the current rate system, Promotion of deregulation, Training of skilled waterfront workers, Creating a system to use information networks to facilitate business handled by the port)
- Create a safe and attractive port environment (Developing more green zones and sports grounds, and developing green zones where visitors can enjoy beautiful scenery and fine landscapes)

3. Development of Transportation Networks

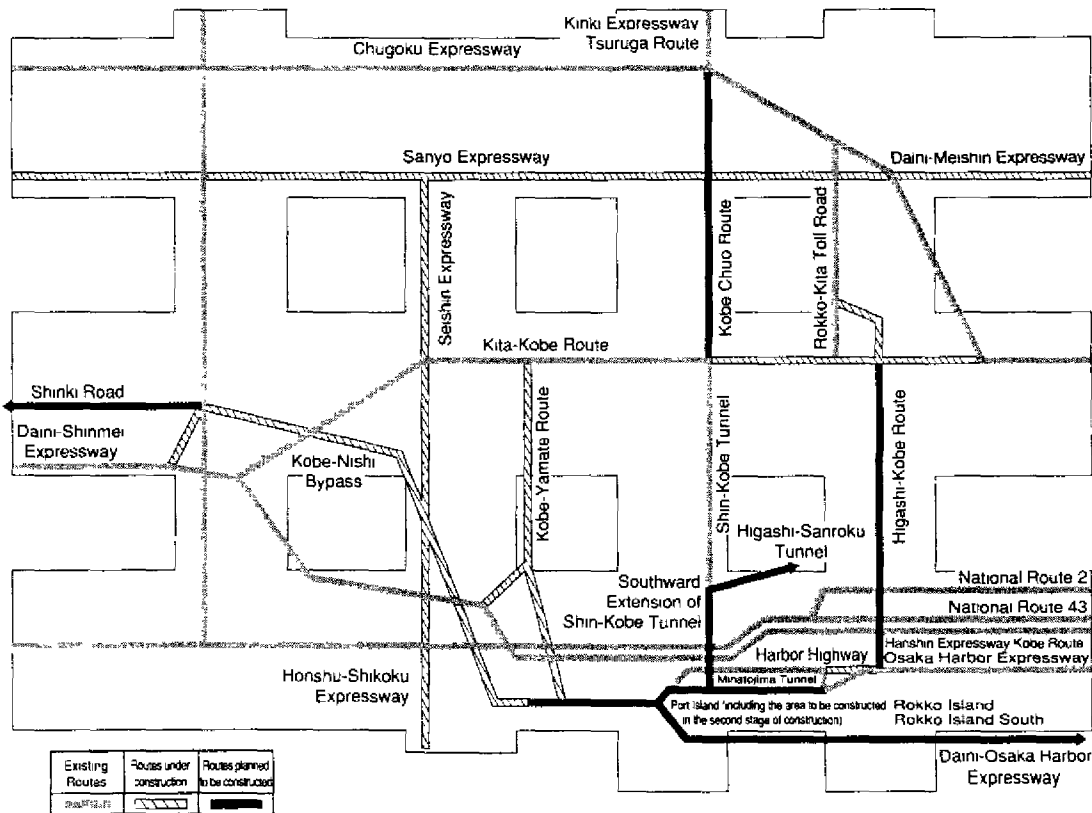
Outline of the Plan

- (1) We will quickly rebuild the roads urgently needed for our reconstruction work.
- (2) We will establish a checkerboard-patterned road transportation network covering an extensive area in a way that is compatible with the local surroundings.
- (3) We will place streets in a checkerboard pattern in the existing city center. We will also complete a network of main roads running east-west and north-south in the area around the city center, which will function as the main artery of road transportation between the city and other parts of the country.
- (4) We will improve the public transportation network to make it more comfortable and convenient for passengers.
- (5) We will develop an air-traffic system to perfect the link between marine, air, and land transportation systems
- (6) We will work out a central controlling system for all the urban transportation systems.

Principal Measures

- Maintain the transportation capacity of the main roads running east-west (Sanyo Expressway, Kita-Kobe Route)
- Developing a checkerboard-patterned road network (Honshu-Shikoku Expressway, Seishin Expressway, Kobe-Yamate Route)
- Redeveloping the streets (Yamate Trunk Route, Chuo Trunk Route, Suma-Tamon Route, Ikutagawa-Ugan Route, Kobe-Sanda Route, Chimori Route)
- Redeveloping the roads (National Route 28, National Route 176, National Route 428, Kobe-Miki Route, Nadahama Sumiyoshi Route)
- Expanding railway networks (Municipal Subway-Kaigan Line, Making the Kobe-Dentetsu railway a double track, Central Urban Axis Railway)
- Renovating stations and station squares (Shin-Nagata station, Sannomiya station, a new station of JR (Higashi-Nada Ward))
- Improving marine transportation
- Building Kobe Airport
- Appropriate adjustment of demands for transportation (Establishing the park-and-ride system, Adopting a flex-time system)

■ Drawing of the Extensive-Area Road Transportation Network ■



Section 3 Restore the “Appeal of Kobe”

1. Campaigns to advertise Kobe’s restoration

Outline of the Plan

- (1) We will support restoration-related activities initiated by the citizens.
- (2) We will send out restoration-related information to maintain the visibility of our restoration efforts

Principal Measures

- Supporting voluntary activities pursued by the citizens (Supporting campaigns to promote reconstruction efforts, Doing PR on ongoing activities, Promoting the “Miryokuka Campaign,” a campaign designed to make Kobe a more beautiful place by increasing green zones)
- Sending out reconstruction-related information (Providing information via the Internet, Promoting “the image of Kobe”)
- Undertaking “Corporate Identity” public relations activities at the City Hall (Using common symbols and slogans in all offices of the City Hall)

2. Promoting cultural activities and sports that provide recreation for citizens

Outline of the Plan

- (1) We will rebuild the city in a way that enables citizens to enjoy cultural activities in their everyday lives, just as before the disaster
- (2) We will reinvigorate and publicize art and sports unique to Kobe
- (3) We will rebuild facilities damaged by the quake and upgrade cultural and sports facilities

Principal Measures

- Promoting citizens' cultural activities (Setting up a Town Culture Workshop open to artists and the general public alike)
- Promoting cultural activities unique to Kobe (Resuming the “Kobe Festival” which emphasizes the close links between our lives and the port and sea, Promoting the “Shinkaichi Art Village” plan)
- Promoting sports (Campaigning to make Kobe a venue for the 2002 World Cup Soccer Games)
- Developing culture and education facilities (Rebuilding the Kobe International House, Upgrading cultural facilities in the framework of the redevelopment plan)
- Promoting the “Complex of 20th Century Museums” plan (Promoting the construction of basic infrastructure, Inviting and building theme-specific museums)
- Promoting the “Museum of Disaster Science” plan

3. Creating a more international city

Outline of the Plan

- (1) We will create a community that ensures comfortable lives for foreign residents
- (2) We will work to promote closer international friendships and cooperation with other countries in a way that is compatible with Kobe's status as a cosmopolitan city.

Principal Measures

- Providing support and advice to foreign residents so they can live comfortably in our community (Upgrading our counseling services provided to foreign residents)
- Promoting an international network of volunteers (International Volunteer and Cultural Exchange Center)
- Developing various types of international liaison centers (Developing a zone at Rokko Island to be made available to international business concerns (business and government offices), Promoting the China/Asia Exchange Zone Plan)
- Promoting international cooperation (Inviting the JICA International Center to Kobe)

4. Creating a more communication-oriented community

Outline of the Plan

- (1) We will improve the city's capability to utilize information and create information systems easily accessible to the citizens.
- (2) We will establish an information communications system as part of the infrastructure needed for an information-oriented society
- (3) We will promote the "Kobe International Multimedia and Entertainment City" (KIMEC) plan.

Principal Measures

- Improving the capability to utilize information (Setting up facilities to teach people how to utilize information, Introducing information-handling equipment to schools)
- Sending out information via the Internet (Sending out information about the current status of the restoration work)
- Upgrading information systems (Research and development of next-generation disaster-preventive government information communications systems)
- Laying the foundation for networking (Developing a system using optical fibers, Laying electrical wiring underground, Promoting the Urban-type Cable TV Project, Establishing a computer network in the Seishin and Hokushin districts)
- Promoting the KIMEC plan (KIMEC World, Digital Visual Image Institute, The Digital Hollywood Festival, Promoting digital network services)

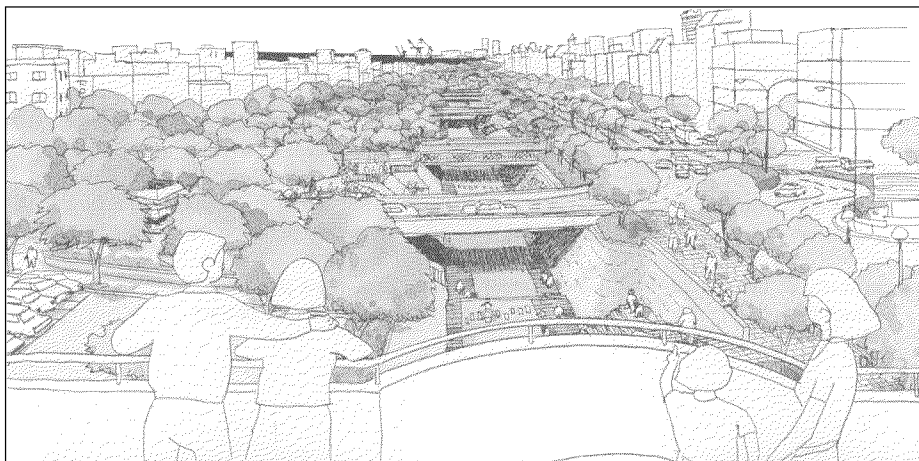
5. Creating an environmentally friendly city abundant in water and greenery

Outline of the Plan

- (1) We will create a city that ensures sustainable development and preserves the environment.
- (2) We will combine various green zones to form a "Network of Water and Greenery".
- (3) We will carry out the systematic maintenance and improvement of parks. We will also develop parks with unique features
- (4) We will make good use of historical sites and areas so that visitors can enjoy lovely scenery in every part of the city

Principal Measures

- Creating an environmentally friendly city (Drawing up the Basic Plan for Environmental Protection)
- Forming a "Network of Water and Greenery" (Green zones along rivers and streets, in the mountains, and along the waterfront, Placing green zones on the roofs and walls of buildings)
- Systematic maintenance and development of parks (Upgrading and building streetside parks, neighborhood parks, district parks, general-purpose parks, and parks covering extensive areas)
- Building parks with unique features (Building Earthquake Restoration Memorial Park, Building parks adjacent to schools and kindergartens)
- Community creation that makes the best of local characteristics (Making Sannomiya area a model of city planning, Designing a "characteristic symbol" for each ward)
- Community creation that makes the best use of historical assets (Creating a community that features western-style architecture built in the modern age Creating a community where the atmosphere of old sake breweries is well-preserved Renovating cultural assets and landscape resources)
- Creating a community where visitors can stroll around while enjoying beautiful scenery and interesting places everywhere (Developing the "Fureai-no-Michi (the Promenade of Hearty Human-to-human Contact)", Placing sculptures at many locations around the city)
- Developing a zone where visitors can enjoy close contact with nature (Building a village community using local resources like traditional wooden houses)



Section 4 Promote “Community Creation by Working Together”

1. A kind and gentle community built through close cooperation among its people

Outline of the Plan

- (1) We will create a people-first community where each of the citizens is valued as an individual.
- (2) We will further strengthen the cooperation between citizens, businesses, and the city government to revive our community from the devastation caused by the recent quake.

Principal Measures

- Promoting human rights education and raising awareness about human rights to eliminate a sense of discrimination against minorities
- Making the best of the lessons learned from the quake and promoting education that emphasizes respect for each human being (Holding an essay contest with prize about experiences in the quake)
- Promoting better communication and cooperation among people to enhance mutual understanding. (Increasing education and consciousness-raising activities to promote Dowa Education (human rights education), Working to build a society in which both sexes participate on an equal basis, Promoting understanding about different cultures, Creating an open-minded society that respects the human rights of handicapped people, Creating a society where each of its members can live a quality life)
- Additional public hearing programs (Holding a series of public hearings for the quake survivors, Holding a series of public hearings geared to those who participate in the concept of “working together”)
- Additional public relations programs (Issuing newsletters on disaster preventive measures, Supporting and developing small-scale local FM stations and small publications, Securing a government information channel on CATV, Cooperating with local broadcasting stations by installing a broadcasting booth at City Hall, Providing information via fax, Ajisai-net and the Internet)
- Developing additional counseling systems (Expanding counseling services to help citizens live a self-supporting life again, Establishing counseling desks at disaster relief centers, Establishing a general housing counseling office, Providing counseling on emergency repairs on homes)

2. Creating a unique and attractive community

Outline of the Plan

- (1) We will consolidate the wisdom and power of the citizens, business community, and the city government to create our community in the spirit of “working together.”
- (2) We will improve consistency and integration among the administrative offices of all wards under Kobe city, since it is these ward offices that will lead the community creation efforts

Principal Measures

- Establishing the “Security Network” (Holding disaster prevention meetings in each ward, Carrying out the “Anshin (Secure) Community Model Project”, Holding disaster prevention gatherings, Holding disaster drills designed to fit the specific situations and conditions of each community)
- Supporting various community creation activities (Supporting activities of the Community Creation Council, Reorganizing various volunteer disaster prevention groups, Holding workshops, Reappraising the Housing and Community Creation Fund)
- Promoting community welfare activities (Promoting the “Fureai-no-Machizukuri” (community creation based on friendly relationship among people) programs, Promoting activities of commissioners for child welfare, Establishing and running of a “Fureai (hearty human relationship) Center”, Establishing a system to organize “Fureai” promoters, Creating a disaster-proof welfare community)
- Strengthening the functions of “the Machi-zukuri (community creation) Center” (Setting up a Housing and Community Creation People Center, Strengthening the center’s function of providing information)
- Maintaining and improving facilities for community creation activities (Maintaining and improving community meeting facilities, Building multi-functional facilities for community creation activities, Encouraging school and welfare facilities to be more open to the community, Building and maintaining small parks)
- Providing local information (Supporting the issuing of community papers and other small publications)
- Enhancing the consistency and integration of ward administration (Improving total adjustment functions, Promoting division of labor in clerical work and facilitating the transfer of power and authority, Providing more effective public relations and public hearings)
- Studying the feasibility of introducing a system in which some officers are appointed to take charge of the districts in the city as well as a system to promote a group of activities in the framework of one project.

- Improving ward information desks (Placing a central information desk which provides various types of information including city administration)
- Organizing systems to support community creation efforts. (Making a manual on how to support community creation, Studying how to utilize computer systems)

3. Promoting creative volunteer activities

Outline of the Plan

- (1) We will establish equal partnerships with volunteer groups engaged in autonomous and voluntary activities, and lend support to their activities
- (2) We will help form a network among various volunteer groups.

Principal Measures

- Supporting volunteer activities (Setting up volunteer centers in each ward (nine locations))
- Providing volunteer training programs (Training provided at Citizen's Welfare College)
- Using the Volunteer Fund to further promote volunteer activities
- Establishing a network among volunteer groups (Establishing a volunteer information network, Holding a volunteer forum)

4. Promoting voluntary and constructive community-based activities among businesses

Outline of the Plan

- (1) We will encourage the voluntary participation of businesses in community activities

Principal Measures

- Undertaking community-wide disaster drills and other activities in which businesses take part
- Making a manual on how to promote the participation of businesses in community activities.
- Creating a system to give awards to businesses who make contributions toward the improvement of their communities

