APPENDIX A

ORGANIZATIONAL EFFECTIVENESS

A1 ORGANIZATIONAL EFFECTIVENESS

| FACTORS | REFERENCES | |
|--------------------------------------|--------------------------------------|--|
| | (see Sect. A.3 for complete | |
| | bibliographic data.) | |
| | | |
| Specification of jobs/tasks (+) | Kreps 1978 | |
| | Haas and Drabek 1973 | |
| | Dynes et al. 1972 | |
| | Adams 1970 | |
| | Kennedy 1970 | |
| | Dynes 1969, pp. 176, 203 | |
| | Thompson 1967 | |
| | Barton 1962, p. 225 | |
| | Form and Nosow 1958 | |
| Specification of authority (+) | Dynes 1969, p. 20 | |
| 1 | Form and Nosow 1958 | |
| Task boundaries (+) | Haas and Drabek 1973 | |
| ` ' | Kennedy 1970 | |
| | Dynes 1969, pp. 176, 203 | |
| | Thompson 1967 | |
| Specification of priorities (+) | Dynes et al. 1972, pp. 37, 54 | |
| • • • • • • | Drabek and Haas 1969b, p. 37 | |
| | Dynes 1969, p. 179 | |
| | Drabek 1965 | |
| Normativeness of emergency tasks (+) | Adams 1970 | |
| | Anderson 1969a, p. 254 | |
| | Quarantelli and Dynes 1977 | |
| | Thompson and Hawkes 1962 | |
| | Mileti et al. 1975 | |
| | Barton 1970 | |
| | Dynes 1970b | |
| | McLuckie 1970 | |
| | Anderson 1969b | |
| | Moore 1956 | |
| | Eliot 1932 | |
| Legitimacy (+) | Dynes 1970b | |
| | Quarantelli and Dynes 1977 | |
| | Dynes 1969 | |
| | Thompson and Hawkes 1962 | |
| | Form and Nosow 1958, p. 176 | |
| Threat perception (+) | Anderson 1969b | |
| | Fritz 1961 | |
| | Fritz and Williams 1957 | |
| | Spiegel 1957 | |
| | Instituut voor Sociaal Orderzoek von | |
| | het Nederlandse Volk Amsterdam 1955 | |

Knowledge of task (+) Stallings 1978

Haas and Drabek 1973 Dynes et al. 1972

Communication effectiveness (+) Leik et al. 1981

Mileti et al. 1975

Decision clarity (+)

Kennedy 1970

Drabek et al. 1981

Quarantelli 1970, p. 389 Drabek and Haas 1969a

Drabek and Haas 1969b, p. 37

Drabek 1965

Resource adequacy (+) Kreps 1978

Dynes et al. 1972

Flexibility (+) Drabek et al. 1981

Kreps 1978 Stallings 1978 Weller 1972, p. 151

Brouillette and Quarantelli 1971

Haas and Drabek 1970 Drabek and Haas 1969a Drabek and Haas 1969b Dynes and Warheit 1969

Warheit 1968 Dynes 1966

Moore 1956, p. 736 Barton 1962, p. 225 Form and Nosow 1958

A.2 ORGANIZATIONAL COORDINATION

Knowledge of task (+) Dynes 1978, p. 61

Kreps 1978 Stallings 1978 Dynes et al. 1972 Kennedy 1970

Thompson and Hawkes 1962

Rosow 1955

Specification of authority (+) Drabek et al. 1981

Thompson and Hawkes 1962, p. 279

Rosow 1955, p. 6

Legitimacy (+) Dynes 1978, p. 51

Stallings 1978 Warheit 1970, p. 6

Specification of priorities (+) Drabek et al. 1981

Kreps 1978 Stallings 1978

Drabek et al. 1981 Size of network (-) **Dynes** 1978 Dynes 1970b Kreps 1978 Stallings 1978 Quarantelli and Dynes 1977 Warheit 1968 Demerath and Wallace 1957 Routine interaction (+) **Dynes 1969** Warheit 1968, p. 129 Drabek et al. 1981 **Dynes 1978** Brouillette 1971, p. 180 Form and Nosow 1958, p. 112 Clifford 1956 Prior disputes (-) Drabek et al. 1981 Dyncs et al. 1972 Dynes 1970b Warheit 1970 Barton 1970 Parr 1969 Drabek 1968 Fritz and Marks 1954 Raker et al. 1956, p. 42 Kutak 1938 System oversight (+) Drabek et al. 1981 **Dynes** 1978 Dynes et al. 1972 Dynes 1970b Warhcit 1979 Dynes 1969, p. 208 Communications (+) Drabek et al. 1981 Dynes 1978, p. 60 Mileti et al. 1975 Brouillette 1971, p. 178 Dynes 1970a Kennedy 1970 Quarantelli 1970 Dacy and Kunreuther 1969, p. 99 Drabek 1968 Ability to give up autonomy (+) Quarantelli and Dynes 1977 Mileti et al. 1975 Dynes 1970b, p. 170 Dynes and Warheit 1969, p. 14 Parr 1969 Warheit 1968 Thompson and Hawkes 1962

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APPENDIX B

FACTORS CORRELATED WITH HEARING, UNDERSTANDING, BELIEVING, PERSONALIZING, RESPONDING TO, AND CONFIRMING WARNINGS

B.1 FACTORS CORRELATED WITH HEARING WARNINGS

SENDER FACTORS

Television (+)

Radio (+)

REFERENCES

(See Sect. B.7 for complete bibliographic data.)

Mass media (+) Perry, Lindell, and Green 1982b, 201

Carter 1980, p. 5 Quarantelli 1980, p. 79

Broadcast media (+) Hiroi, Mikami, and Miyata 1985, p. 23

Turner 1983, p. 316 Nelson et al. 1988, p. 22 Turner et al. 1981, p. 23 Turner et al. 1979, p. 116

Baker 1979, p. 12

Dillman, Schwalbe, and Short 1981, p. 178

Dynes et al. 1979, p. 151 Drabek and Stephenson 1971

Turner 1983, p. 316

Perry and Lindell 1986, p. 65 Lindell and Perry 1987, p. 150 Turner et al. 1981, p. 26

RECEIVER FACTORS

Personal contact (+)

Multiple channels (+)

Newspapers in long-term (+)

REFERENCES

Observing cues (+) Bellamy 1987, p. 3

Tierney 1987

Lardry and Rogers 1982, p. 3
Proximity to impact (+)
Rogers and Nehnevajsa 1984, p. 99
Lardry and Rogers 1982, pp. 3, 6

Frazier 1979, p. 343 Mileti et al. 1975, p. 45

Diggory 1956

Membership in voluntary

associations (+)

Community involvement (+)

Perry, Lindell, and Greene 1981, p. 156

Perry and Lindell 1986, p. 68 Perry and Greene 1982b, p. 327

Turner et al. 1981, p. 26

Sorensen and Gersmehl 1980, pp. 130, 133

Turner et al. 1979, p. 20

Scanlon and Frizzell 1979, p. 316 Lardry and Rogers 1982, p. 3 Perry and Greene 1982b, p. 3

Perry, Lindell, and Greene 1981, p. 155

Perry 1979, p. 35 Rogers 1985, p. 7

Frequent kinship interaction (+)

request kinship interaction (+)

Old age (-)

Gruntfest, n.d., p. 194

Perry, Lindell, and Greene 1981, pp. 156-7

Turner et al. 1979, p. 15

Perry 1979, p. 35. Turner 1976

Mileti 1975b, p. 22 Friedsam 1962, 1961 Mack and Baker 1961

Perry 1987, p. 144

Nigg 1982

Rogers and Nehnevajsa 1987 Nehncvajsa 1985, pp. 4, 9-12 Nehnevajsa 1985, pp. 13-14 Perry and Greene 1982b, p. 327

Turner et al. 1981, p. 25 Turner et al. 1979, p. 17 Turner et al. 1981, p. 24 Turner et al. 1979, p. 19 Turner et al. 1981, p. 25 Turner et al. 1979, p. 17

Perry, Lindell, and Greene 1981, pp. 102,

157-158

Sorensen 1985, p. 13 Turner et al. 1984, p. 24 Lardry and Rogers 1982, p. 3 Turner et al. 1981, p. 33 Perry and Lindell 1986, p. 27

Lardry and Rogers 1982, p. 3 Turner et al. 1981, pp. 25, 27

Anderson 1969

B.2 FACTORS CORRELATED WITH UNDERSTANDING WARNINGS

REFERENCES

Quarantelli 1984, p. 512

Greene, Perry, and Lindell 1981, p. 60

Perry et al. 1981

Warrick et al. 1981, p. 103 Perry and Greene 1980, p. 61

Drabek 1968 Rogers 1985, p. 5 Sorensen 1985, p. 13 Warrick et al. 1981, p. 103

Ticrney 1987

Lachman, Tatsuoka, and Bonk 1961, p. 1406

Turner et al. 1981, p. 70

Carter 1980, p. 228

Speaking the language (+)

Ethnicity (-)

Network membership (+)

Sleeping with windows open (+) Membership in social network (+) High socioeconomic status (+)

Having children (+)

Being a woman (+)

Membership in a subculture (+)

Being at home (+)

Knowledge of disaster agent (+) Some of personal efficacy (-)

Prior disaster experience (+)

SENDER FACTORS Specificity (+)

Certainty (+) Use of sirens only (-)

Consistency (+)

Media with adequate information (+)

Multiple channels (+) Rogers 1985, p. 5 Turner et al. 1981, p. 25 Frequency (+) Mikami and Ikeda 1985, pp. 109-110 Rogers 1985, p. 5 Turner 1983, p. 323 Turner et al. 1979, p. 17 Official source (+) Quarantelli 1980, p. 120 Clarity (+) Lehto and Miller 1986, p. 74 **RECEIVER FACTORS** REFERENCES Geographical proximity (+) Hodge, Sharp, and Marts 1979, p. 232 Diggory 1956 Hazard-related employment (+) Perry and Lindell 1986, p. 55 Household size (+) Nehnevajsa 1985, p. 5 Discussion with others (+) Turner et al. 1981, pp. 25, 70 Length of community residence (+) Hodge, Sharp, and Marts 1979, p. 214 Community attachment (+) Turner et al. 1979, p. 20 Rural residence (+) Oliver and Reardon 1982, p. 53 School-aged children (+) Perry and Lindell 1986, p. 56 Education (+) Turner et al. 1981, p. 25 Turner et al. 1979, p. 17 Age (+) Turner et al. 1981, p. 25 Turner et al. 1979, p. 15 Hazard knowledge (+) Lehto and Miller 1986, p. 81 Perry and Lindell 1986, p. 52 Foster 1980, pp. 76-77 Haas, Cochrane, and Eddy 1977 Perceived personal risk (+) Perry and Lindell 1986, p. 48 Perceived risk for property (+) Perry and Lindell 1986, p. 50 Belief in science to predict (+) Turner et al. 1981, p. 25 Thought about hazard (+) Perry and Lindell 1986, p. 46 Hazard experience (+) Perry and Greene 1983, p. 64 Perry, Lindell, and Greene 1981, p. 125 Quarantelli 1980, p. 40 Smith and Tobin 1979, p. 108 Drabek and Boggs 1968 Majority group membership (-) Perry 1987, p. 145 Demerath 1957 Hazard experience (-) Quarantelli 1980, p. 40 Hultaker 1976, pp. 19-21

PROCESS FACTORS

REFERENCES

Confirmation (+)

Perry 1982, p. 62

REFERENCES

Hammarstrom-Tornstam 1977, pp. 16-17

B.3 FACTORS CORRELATED WITH BELIEVING WARNINGS

SENDER FACTORS

Specificity (+) Quarantelli 1984, p. 512

Perry and Greene 1982, pp. 326-327

Perry, Lindell, and Greene 1982a, pp. 100, 103

Sorensen 1982, p. 20

Greene, Perry, and Lindell 1981, p. 60 Perry, Lindell, and Greene 1981, p. 153 Lindell, Perry, and Greene 1980, p. 13

Perry and Greene 1980, p. 61

Perry 1979, p. 34 Drabek 1969, 1968

Fritz 1957

Consistency (+) Sorensen 1982, p. 20

> Turner et al. 1981, p. 64 Foster 1980, p. 1920 Mileti 1975b, p. 21

Withey 1962

Mack and Baker 1961 Goldstein 1960 Schatzman 1960 Demerath 1957

Fritz 1957 Clifford 1956

University of Oklahoma Research Institute 1953

Certainty (+) Nigg 1987, p. 109

Mileti, Hutton, and Sorensen 1981, p. 79

Perry, Lindell, and Greene 1981

Turner et al. 1979, p. 61

Mileti and Beck 1975, pp. 43-44

Personal channel (+) Nigg 1987, p. 111

Perry and Greene 1983, pp. 55-57

Perry, Greene, and Mushkatel 1983, p. 69

Sorensen 1982, p. 20

Perry, Lindell, and Greene 1981, p. 53

Moore et al. 1963 Clifford 1956

Electronic media (+) Nigg 1987, p. 111 Perry and Greene 1983, p. 52 Perry, Greene, and Mushkatel 1983, p. 68 Perry and Greene 1980, p. 52 Flynn 1979, p. 24 Printed media (+) Turner et al. 1979, p. 120 Turner et al. 1981, p. 29 Multiple channels (+) Frequency (+) Perry and Greene 1983, p. 66 Turner 1983, p. 312 Perry and Greene 1982b, pp. 326-327 Sorensen 1982, p. 20 Perry, Lindell, and Greene 1981, p. 156 Turner et al. 1981, pp. 69-70 Baker 1979, p. 13 Perry 1979, p. 34 Mileti 1975, p. 21 Mileti and Beck 1975, p. 41 Drabek 1969 Drabek and Boggs 1968 Fritz 1961 Official source (+) Nigg 1987, p. 110 Rogers 1985, p. 6 Rogers and Nehevajsa 1984, p. 113 Perry and Greene 1983, p. 50 Perry, Greene, and Mushkatel 1983, p. 66 Sorensen 1982, p. 20 Leik et al. 1981 Perry 1981 Perry and Greene 1980, p. 50 Quarantelli 1980, p. 120 Flynn 1979, p. 23 Mileti 1975b, p. 21 Wenger 1972, pp. 52-53 Drabek 1969 Drabek and Boggs 1968 Lachman, Tatsuoka, and Bonk 1961, p. 1407 Credibility (+) Lehto and Miller 1986, p. 95 Perry 1982, pp. 62-63 Perry and Greene 1982b, pp. 326-327 Mileti, Hutton, and Sorensen 1981, p. 79 Turner et al. 1981, pp. 10, 22, 28 Perry 1979, p. 34 Turner et al. 1979, p. 37 Committee on the Socioeconomic Effects of Earthquake Prediction 1978, p. 18 Source familiarity (+) Simpson and Riehl 1981, p. 290

RECEIVER FACTORS

REFERENCES

| Cues (+) | Tierney 1987 Saarinen and Sell 1985, p. 156 Perry and Greene 1982b, pp. 326-327 Sorensen 1982, p. 20 Quarantelli 1980, p. 107 Mileti 1975b, p. 21 Drabek 1969, pp. 343-344 Mack and Baker 1961, p. 46 |
|---|---|
| Geographical proximity (+) | Sorensen 1982, p. 20 Turner et al. 1981, p. 14 Flynn and Chalmers 1980, p. 51 Diggory 1956 |
| United family (+) | Drabek and Stephenson 1971 Mack and Baker 1961 |
| With peers (-) | Mack and Baker 1961 Clifford 1956 |
| In large organization (-) | Moore et al. 1963 Mack and Baker 1961 |
| Being a woman (+) | Turner et al. 1981, p. 27 Yamamoto and Quarantelli 1982, p. 44 Drabek 1969 |
| Age (-) | Mack and Baker 1961 Turner et al. 1981, p. 27 Hodge, Sharp, and Marts 1979, p. 229 Friedsam 1962, 1961 |
| High socioeconomic status (+) | Mack and Baker 1961 Perry 1987, p. 148 Sorensen 1982, p. 20 Turner et al 1981, p. 27 |
| Minority group membership (-) | Mileti et al. 1975, p. 47 Nigg 1987, p. 111 Perry, Lindell, and Greene 1982a, p. 103 Turner 1976, p. 1983 Moore et al. 1963, p. 125 |
| Hazard knowledge (+) Perceived personal risk (+) | Leik et al. 1981, pp. 433-434 Rogers 1985, p. 12 Perry and Greene 1983, p. 101 Perry, Greene, and Mushkatel 1983, p. 280 Yamamoto and Quarantelli 1982, p. 44 Turner et al. 1981, pp. 27, 29 |
| Belief in science to predict (+) Some personal efficacy (+) Time to impact (-) Stress (-) | Turner et al. 1979, p. 29 Turner et al. 1981, p. 27 Sorensen 1982, p. 20 Quarantelli 1980, p. 107 |

Hazard experience (+)

Hodler 1982, p. 46

Perry and Greene 1982b, pp. 326-327

Sorensen 1982, p. 20

Turner et al. 1981, pp. 27, 29, 51

Foster 1980, pp. 76-77

Perry and Greene 1980, p. 64

Quarantelli 1980, p. 40

Perry 1979, p. 34

Haas, Cochrane, and Eddy 1977

Hultaker 1976, p. 19 Turner 1976, p. 182

Ponting 1974, p. 11

Drabek and Boggs 1968

Fritz 1961

Mack and Baker 1961

Demerath 1957 Williams 1957

Wallace 1956

Instituut voor Sociaal Ondersoek van het

Nederlandse vok Amsterdam 1955

University of Oklahoma Research Institute 1953

Nigg 1987, p. 111 Breznitz 1984, p. 123

Hodge, Sharp, and Marts 1979, p. 229

PROCESS FACTORS

Hazard experience (-)

Confirmation (+)

REFERENCES

Quarantelli 1984, p. 512

Perry, Greene, and Mushkatel 1983, p. 287

Hodler 1982, p. 46

Nigg 1982

Perry and Greene 1982b, pp. 326-327

Perry, Lindell, and Greene 1981, p. 31

Perry and Greene 1980, p. 75

Irish and Falconer 1979, p. 323

Mileti and Beck 1975, p. 41

Drabek and Stephenson 1971

Drabek 1969

Drabek and Boggs 1968

Withey 1962

Danzig et al. 1958

B.4 FACTORS CORRELATED WITH PERSONALIZING WARNINGS

SENDER FACTORS

Consistency (+)

REFERENCES

Specificity (+) Nigg 1987, p. 111

Perry and Greene 1983, pp. 60-61

Perry, Greene, and Mushkatel 1983, pp. 62, 282

Perry and Greene 1982b, p. 327

Perry, Lindell, and Greene 1982a, pp. 101-103 Perry, Lindell, and Greene 1981, p. 153 Perry, Lindell, and Greene 1980, p. 13

Perry 1979, p. 34 Nigg 1987, p. 111

Lindell and Perry 1983, p. 52

Foster 1980, p. 192 McDavid and Harai 1968

Source familiarity (+) Perry, Lindell, and Greene 1981, p. 154 Frequency (+) Perry, Lindell, and Greene 1982b, p. 201

> Turner et al. 1981, p. 31 Perry 1979, p. 34

Mileti and Beck 1975, p. 39

Official source (+) Perry, Lindell, and Greene 1981, p. 52 Credible source (+)

Rogers and Nehnevaisa 1987

Perry, Greene, and Mushkatel 1983, p. 66

Perry and Greene 1982b, p. 327

Perry 1979, p. 34 Nigg 1987, p. 111

RECEIVER FACTORS

Clarity (+)

REFERENCES

Cues (+) Perry and Greene 1982b, p. 327 Geographical proximity (+) Rogers and Nehnevajsa 1987 Perry and Lindell 1986, p. 85

Flynn 1979, p. 32

Low socioeconomic status (-) Perry and Greene 1982, p. 327

Yamamoto and Quarantelli 1982, p. 44 Mileti, Hutton, and Sorensen 1981

High socioeconomic status (+) Flynn 1979, p. 29 Flynn 1979, p. 29 Age (-)

Yamamoto and Quarantelli 1982, p. 44

Flynn 1979, p. 29

Hodge, Sharp, and Marts 1979, p. 239 Perry, Lindell, and Greene 1982a, p. 101

Perry and Greene 1982b, p. 327

Membership in disenfranchized ethnic group (-)

Being a woman (+)

Hazard knowledge (+)

Some of personal efficacy (+) Perceived personal risk (+)

Hazard experience (+)

Perry and Lindell 1986, p. 95

Turner et al. 1981, p. 31 Turner et al. 1979, p. 51 Turner et al. 1981, p. 33 Perry and Lindell 1986, p. 37 Turner et al. 1981, p. 52

Nigg 1987, p. 112

Rogers and Nehnevajsa 1987 Saarinen et al. 1984, p. 66

Hannson, Nowlles, and Bellovich 1982, p. 184

Perry and Greene 1982b, p. 327 Perry, Lindell, and Greene 1981, p. 70

Turner et al. 1981, p. 31

Perry 1979, p. 34

PROCESS FACTORS

Understanding (+)

Belief (+)

Confirmation (+)

REFERENCES

Hodler 1982, p. 46

Perry and Greene 1983, p. 101

Nigg 1987, p. 113

Perry and Greene 1982b, p. 327

Perry, Lindell, and Greene 1981, p. 152

B.5 FACTORS CORRELATED WITH WARNING RESPONSE

SENDER FACTORS

REFERENCES

Specificity (+)

Bellamy and Harrison 1988, p. 5

Nelson et al. 1988, p. 14

Lindell and Perry 1987, pp. 139-140 Nylen and Hultaker 1987, p. 34

Rogers 1985, pp. 11, 16 Gruntfest, n.d., p. 195 Houts et al. 1984, p. 36

Perry 1983, p. 43

Perry and Greene 1983, pp. 60-61

Ikeda 1982, p. 55

Moore et al. 1982, p. 26

Perry and Greene 1982b, p. 326

Paulsen 1981, pp. 12-13

Perry 1981, p. 60

Perry, Lindell, and Greene 1981, p. 152

Simpson and Riehl 1981, p. 290

Carter 1980, p. 228

Flynn and Chalmers 1980, p. 21

Perry and Greene 1980, p. 60 Quarantelli 1980, p. 104 Dynes et al. 1979, p. 152 Flynn 1979, p. 19 Perry 1979, p. 34 Sime 1979, pp. 211-214 Mileti and Beck 1975, p. 45 Nigg 1987, p. 111 Consistency (+) Chiu et al. 1983, p. 115 Perry 1983, p. 43 Turner et al. 1981, p. 40 Perry 1981, p. 53 Quarantelli 1980, p. 104 Flynn 1979, p. 18 Mileti et al. 1975, p. 48 Clarity (+) Bellamy and Harrison 1988, p. 7 Nigg 1987, p. 111 Gruntfest, n.d., p. 195 Quarantelli 1980, p. 104 Mileti et al. 1975, p. 48 McLuckie 1975, p. 48 Channel (o) Baker 1979, p. 12 Face-to-face channel (+) Cutter 1987, p. 29 Gray 1981, p. 363 Perry, Lindell, and Greene 1981, p. 133 Mass media (+) Flynn 1979, p. 21 Windham et al. 1977, p. 33 Mileti and Beck 1975, p. 39 Frequency (+) Perry, Lindell, and Greene 1981, p. 156 Quarantelli 1980, p. 104 Turner et al. 1979, p. 108 Gruntfest 1977, p. 19 Mileti and Beck 1975 Drabek 1969 Lachman et al. 1961 Fritz and Mathewson 1957 Fritz and Marks 1954 Time to impact (-) Cutter 1987, p. 15 Gruntfest, n.d., p. 195 Chiu et al. 1983, p. 115 Perry, Greene, and Lindell 1980, p. 440 Quarantelli 1980, p. 104 Hultaker 1976, p. 9

Official source (+) Baker 1987, p. 17 Bellamy 1987, p. 5 Baker 1986, p. 20 Rogers 1985, p. 15 Saarinen and Sell 1985, p. 161 Baker 1984, p. 66 Perry 1983, p. 40 Goldstein and Schorr 1982, p. 51 Perry and Greene 1982, p. 89 Perry 1981, p. 57 Perry, Lindell, and Greene 1981, p. 53 Perry and Greene 1980, p. 55 Quarantelli 1980, p. 73 Windham et al. 1977, p. 33 Treadwell 1962, p. 24 Sorensen 1984 Scientific source (+) Flynn 1979 Source credibility (+) Perry 1987, p. 149 Cutter 1987, p. 15 Gruntfest, n.d., p. 195 Stallings 1984, p. 13 Lindell and Perry 1983, p. 52 Perry, Lindell, and Greene 1981, p. 152 Simpson and Riehl 1981, p. 290 Quarantelli 1980, p. 104 Turner 1976, p. 183 McLuckie 1970 Lindell and Perry 1987, pp. 145-146 Source familiarity (+) Perry and Lindell 1986, p. 122 Perry 1983, p. 41 Perry and Greene 1982, p. 89 Perry 1981, p. 57 Perry, Lindell, and Greene 1981, p. 53 Perry and Greene 1980, p. 55

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Social cues (+)

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| Environmental cues (+) | Dynes and Quarantelli 1976, p. 3 Treadwell 1962, p. 24 Cutter 1987, pp. 16, 30 Rogers and Nehnevajsa 1987 Perry 1983, p. 40 Perry and Greene 1982, p. 89 Liverman and Wilson 1981 Perry 1981, p. 51 |
|-----------------------------------|---|
| Geographical proximity (+) | Perry, Lindell, and Greene 1981; 133 Flynn 1979, p. 19 Houts et al. 1984, p. 33 Yamamoto and Quarantelli 1982, pp. 96-97 Liverman and Wilson 1981 Perry 1981, p. 60 Baker 1979, pp. 18, 19 Dynes et al. 1979, pp. 70, 151 |
| Membership in social networks (+) | Flynn 1979, pp. 14, 17, 31 Bellamy 1987, p. 5 Rogers 1985, p. 15 Anderson et al. 1984, p. 75 Perry 1983, pp. 36, 41 Mileti, Hutton, and Sorensen 1981, pp. 112-114 Perry, Lindell, and Greene 1981, pp. 79, 87, 155-156 Turner et al. 1981, p. 39 Perry, Lindell, and Greene 1980, p. 40 Baker 1979, pp. 17-21 Dynes et al. 1979, p. 152 Perry 1979, p. 35 Turner et al. 1979, p. 109 Windham et al. 1977, pp. 27, 33 Worth and McLuckie 1977, p. 72 Gruntfest 1977 |
| Freedom to leave work (+) | Clifford 1956 Houts et al. 1984, p. 33 Stallings 1984, p. 14 Perry 1981, p. 60 Baker 1979, p. 19 Dynes et al. 1979, p. 152 |
| United family (+) | Flynn 1979, p. 19 Perry 1987, p. 147 Cutter 1987, p. 29 Perry and Greene 1983, p. 66 Perry 1982, p. 103 Perry and Greene 1982, pp. 86-87 Perry, Lindell, and Greene 1981, p. 45 |

Perry and Greene 1980, p. 87 Perry, Lindell, and Greene 1980, p. 40 Flynn 1979, p. 32 Frazier 1979, p. 343 United family (o) Dynes and Quarantelli 1976, p. 4 Resources (+) Quarantelli 1960 Mileti 1974 Bellamy 1987, p. 5 Houts et al. 1984, p. 33 Being a parent (+) Mileti, Hutton, and Sorensen 1981 Baker 1979, p. 21 Houts et al. 1984, p. 33 Carter, Kendall, and Clark 1983, pp. 102-103 Perry 1981, p. 53 Turner et al. 1981, p. 39 Quarantelli 1980, p. 42-43 Socioeconomic status (+) Flynn 1979, p. 21 Wilkinson and Ross 1970, p. 16 Stallings 1984, p. 14 Mileti, Hutton, Sorensen 1981 Turner et al. 1981, p. 39 Baker 1979, p. 19 Dynes et al. 1979, p. 152 Flynn 1979, p. 32 Windham et al. 1977, p. 24 Being a woman (+) Wilkinson and Ross 1970, p. 16 Lackman et al. 1961 Yamamoto and Quarantelli 1982, p. 126 Flynn and Chalmers 1980, p. 24 Age (-) Flynn 1979, p. 21 Wilkinson and Ross 1970, p. 16 Nelson et al. 1988, p. 20 Baker 1987, p. 20 Gruntfest, n.d., p. 194 Bellamy 1987, p. 5 Perry, Lindell, and Greene 1981, pp. 156-157 Dynes 1979, p. 152 Flynn 1979, p. 32 Perry 1979, p. 35 Gruntfest 1977, p. 23 Mileti 1975b, p. 22 Wilkinson and Ross 1979, p. 16 Moore et al. 1963

Age(+)Cutter and Barnes 1982 Yamamoto and Quarantelli 1982, pp. 86, 174 Perry, Lindell, and Greene 1981, p. 93 Age (o) Baker 1979, p. 21 Minority group membership (-) Perry 1987, p. 145 Perry, Greene, and Mushkatel 1983, p. 45 Perry, Lindell, and Greene 1982a, pp. 103-104; 1982b, p. 157-158 Perry, Lindell, and Greene 1981, p. 101 Turner et al. 1981, p. 40 Wilkinson and Ross 1970, p. 14 Drabek and Boggs 1968, p. 447 Being black (+) Perry, Greene, and Mushkatel 1983, p. 43 Knowledge about protective Lindell and Perry 1987, p. 139 Cutter 1987, p. 29 response (+) Rogers 1985, p. 15 Perry, Greene, and Mushkatel 1983, p. 281 Perry and Greene 1982, p. 326 Leik et al. 1981, pp. 433-434 Liverman and Wilson 1981 Perry, Lindell, and Greene 1981, p. 153 Warrick et al. 1981, p. 13 Perry, Lindell, and Greene 1980, p. 40 Perry 1979, p. 34 Windham et al. 1977, p. 54 Withey 1976, p. 129 Hazard knowledge (+) Cutter 1987, p. 15 Sorensen 1986, pp. 438-457 Perry and Lindell 1986, p. 117 Dynes et al. 1979, p. 52 Some of personal efficacy (+) Perry 1987, p. 151 Perry and Greene 1982b, p. 326 Turner et al. 1981, p. 40 Flynn 1979, p. 19 Sims and Bauman 1972, p. 1391 Fear of looting (-) Quarantelli 1984, p. 513 Perry 1983, p. 43 Perry 1981, p. 60 Flynn 1979, p. 19 Habituation (-) Pauls and Jones 1980 Glass 1970 Anderson 1968 Demerath 1957 Kilpatrick 1957

Nelson et al. 1988, p. 19 Perceived risk/loss (+) Houts et al. 1984, p. 33 Mileti, Hutton, and Sorensen 1981 Baker 1979, pp. 18-19 Flynn 1979, pp. 17-21 Windham et al. 1977, p. 24 Perry 1981, p. 53 Fear over forced evacuation (+) Flynn 1979, p. 18 Liverman and Wilson 1981 Perceived time away from home (+) Perry, Greene, and Lindell 1980, pp. 440-441 Breznitz 1984, p. 78 Hazard experience (-) Nylen and Hultaker 1987, p. 34 Hazard experience (+) Rogers and Nehnevajsa 1987 Breznitz 1984, p. 81 Perry and Lindell 1986, pp. 119-120 Gruntfest, n.d., p. 194 Perry and Greene 1982, p. 326 Perry, Lindell, and Greene, 1981, pp. 70, 152-153 Turner et al. 1981, p. 39 Perry and Greene 1980, p. 66 Baker 1979, p. 17 Frazier 1979, p. 343 Irish and Falconer 1979, p. 323 Perry 1979, p. 34 Smith and Tobin 1979, p. 108 Westgate 1978, p. 25 Regan and Fazio 1977, p. 41 Hutton 1976, p. 265 Gruntfest 1976, 1977, p. 19 Turner 1976, p. 182 Lachman, Tatsuoka, and Bonk 1961, p. 1409 Treadwell 1962, p. 24 Recency of experience (+) Perry, Lindell, and Greene 1981, p. 153 Perry, Greene, and Lindell 1980, p. 441 Hutton 1976, p. 265 Anderson 1969 Moore et al. 1963 Fogleman 1958 Amount of experience (+) Perry, Greene, and Lindell 1980, p. 441 Amount of experience (-) Windham et al. 1977 Baker 1979, pp. 16-17 Wilkenson and Ross 1970, p. 20

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Hearing (+) Saarinen and Sell 1985, p. 66 Turner 1983, p. 328 Turner et al. 1981, p. 39 Baker 1979, p. 13 Turner et al. 1979, pp. 58-104 Gruntfest 1977 Understanding (+) Turner 1983, p. 326 Baker 1979, p. 15 Turner et al. 1979, p. 108 Windham et al. 1977, p. 56 Wilkinson and Ross 1970, p. 31 Believing (+) Perry 1987, pp. 148-149 Perry 1983, p. 42 Perry and Greene 1983, p. 101 Perry, Greene, and Mushkatel 1983, p. 280 Perry and Greene 1981a, p. 343 Perry and Greene 1982b, pp. 326-327 Perry, Lindell, and Greene 1982a, pp. 99, 102 Perry, Lindell, and Greene 1981, pp. 154-155 Lindell, Perry, and Greene 1980, p. 13 Perry and Greene 1980, pp. 78-80 Perry, Lindell, and Greene 1980, p. 40 Baker 1979, pp. 13-16 Perry 1979, p. 34 Hultaker 1976, p. 8 Mileti and Beck 1975, p. 45 Baker 1987, pp. 16, 19, 33-34 Personalization (+) Perry 1987, p. 149 Perry and Lindell 1986, pp. 114-118 Gruntfest, n.d., p. 195 Quarantelli 1984, p. 512 Zeigler and Johnson 1984 Perry 1983, pp. 36-40 Perry and Greene 1983, p. 101 Perry, Greene, and Mushkatel 1983, pp. 51, 279 Goldsteen and Schorr 1982, p. 51 Ikeda 1982, p. 55 Perry 1982, p. 327 Perry and Greene 1982a, p. 343 Perry and Greene 1982b, p. 327 Perry, Lindell, and Greene 1982, pp. 99, 102 Yamamoto and Quarantelli 1982, pp. 96-97 Mileti, Hutton, and Sorensen 1981, pp. 79, 100, 107

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pp. 39-40, 72, 78, 151, 158 Baker 1979, pp. 14-19

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B.6 FACTORS CORRELATED WITH CONFIRMING WARNINGS

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Confirmation (+)

Hearing (+) Rogers 1985, p. 16

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Paulsen 1981, p. 14

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Drabek 1969, p. 344

Time to impact (+) Perry, Lindell, and Greene 1981, pp. 31, 152

Perceived risk (+)

Nylen and Hultaker 1987, p. 31

Leik et al. 1981, pp. 433-434

Danzig et al. 1958

Media source (+) Dillman, Schwalbe, and Short 1981, p. 176

Frazier 1973, p. 343 Drabek 1969, p. 343

Family unity (+) Drabek and Stephenson 1971

Frequency (-) Mileti 1975b, p. 21 Hazard knowledge (+) Rogers 1985, p. 14 Specificity (+)

Certainty (-) Frequency (+) Perry and Greene 1983, pp. 60-61 Cutter and Barnes 1982 Nigg 1987, p. 109 Nigg 1982

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APPENDIX C

TELEPHONE OVERLOAD DURING EMERGENCIES

APPENDIX C TELEPHONE OVERLOAD DURING EMERGENCIES

C.1 INTRODUCTION

The purpose of this appendix is to report on the findings of a survey designed to gather information about telephone system overload in emergencies. We have ignored the problems of physical destruction and busy numbers and have focused instead on system overload due to the increased use of telephones in communities experiencing an emergency. The use of telephones increases above normal use rates during emergencies. This phenomenon is well illustrated by anecdotal evidence in historical emergencies. Warning studies indicate that members of the public use telephones to receive and give informal warnings to others, and some studies indicate that respondents were unable to use the telephone for communication because the lines were disrupted or busy.

There are several reasons that could account for problems with the use of telephones in emergencies. First, it is possible that available equipment is simply overloaded because of increased use. Second, many emergencies result in destruction of phone lines. Exposed lines are most vulnerable in such emergencies tornadoes and hurricanes; earthquakes can disrupt buried lines as well. Third, certain telephones, such as those at city and county emergency offices, are used more in emergencies than others. Consequently, people have trouble getting through to such offices.

C.1.1 The Survey

Over a dozen telephone companies were included in this survey. These companies were purposefully selected. We sought to include companies that were local, regional, and national in terms of service delivery. We also included companies that had delivered service in an area that recently experienced a major emergency. Emergencies that had large physical impacts were included only if they had long pre-impact warning periods so that we could obtain information about increased telephone use before systems were damaged.

Interviews were conducted by telephone. The respondents selected were in jobs of operations management with emergency responsibilities. Interviewers used a questionnaire composed of semistructured open-ended questions. The focus of these questions was on several factors. We sought information on (1) whether or not overload has occurred or can occur, (2) the impact of new technology on handling overload, and (3) managing overload, for example, through rerouting calls or assigning priorities to lines.

C.1.2 Findings and Conclusions

No company reported that it was aware of any problems of telephone system overload during an emergency. However, all said that records specific to the overload issue during emergencies are not kept by their companies, and most company spokespersons agreed that the central switching office for an area experiencing an emergency could indeed become overloaded.

Most respondents reported that because of the sophistication of new technology, overload should rarely become a problem. Technological advances that help reduce the potential for overload include the capability of rerouting calls through other switching stations almost anywhere in the nation. This service is most available for long distance calls, and the major national telephone companies have this rerouting capacity for both local and long distance calls. However, it was reported that there is little coordination between national and regional companies for using this capacity in local emergencies.

Technological advancements have also not been evenly adopted in all areas of the nation, nor by all telephone companies. The contribution of new technology to mitigating the possible problem of overload in emergencies is best viewed as a site-specific issue.

There are several ways to manage overload by implementing priorities. First, many local phone offices can restrict selected customers from using the telephone during emergencies by limiting dial tones. Second, line-load control programs are in place in many parts of the country. A control program could give priority to designated emergency lines. Some companies have designated priority circuits, for example, for use by the U.S. government. Third, some systems prioritize calls on a first come, first served basis. New technology takes calls in the order that they were made on public use lines.

On October 17, 1987, people calling for World Series tickets in Minneapolis created a telephone gridlock (Linec 1988). Delays in getting a dial tone ran from several seconds to about 15 min. In one central office serving 42,000 numbers, 615,000 calls passed through the office while a normal load was 60,000 calls. That system allows 170 simultaneous dial tones, about 0.4% of all phones. It is unclear how many phones could be in service at once.

At present, it does seem that overload can be a problem in future emergencies. However, there are ways to design the problem out of the system as well as ways to manage the problem should it occur. The adoption of these solutions is varied, site-specific, and variable from company to company. For example, at present at least one national company is working with the Federal Emergency Management Agency to obtain telecommunications backup hardware.

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