The Canadian Chemical Producers' Association and the Ontario Trucking Association - Tank Truck Division have participated in assembling a document entitled "Canadian Motor Carrier Evaluation". It is intended that this evaluation process will be used as an information data base for safety purposes only. While the information obtained from carrying out evaluations using this document as a guide will be useful in arriving at decisions concerning safety matters, any shipper, carrier or any other person relying on this guide or the results therefrom does so at their own risk and neither of the associations mentioned above, their employees or their member companies accept any responsibility for the accuracy or authenticity of the said form or the uses made of it.

#### PRINCIPLES OF THE MOTOR CARRIER EVALUATION

The Motor Carrier Evaluation is a voluntary program developed by the Canadian Chemical Producers' Association (CCPA) with assistance from the Tank Truck Division of the Ontario Trucking Association (OTA). The program was constituted to increase safety in the movement of dangerous and non-dangerous cargo and is accomplished by surveying key areas of a carrier's safety program. Key elements of the initial program include:

- Participation in the program is open to all carriers.
- The evaluation that follows will be completed by participating carriers for each of their key regions, including each operating terminal.
- Carriers will return completed surveys to CCPA duly authorized by a corporate executive. Carrier reports will be subsequently audited at a prearranged time by two person teams selected through CCPA's T & D Highway Subcommittee. At that time appropriate sections of the survey form will be completed and signed by the CCPA representative.
- All completed surveys maintained at CCPA's offices in Ottawa will be made available to CCPA member companies whether audited or not.
- The survey is designed to evaluate the adequacy of a carrier's safety program and is not intended to evaluate that carrier's rates, means of financing, or operations (apart from the safety aspect). It is left to the individual shipper to decide whether the evaluation indicates that a given carrier is acceptable to transport that shipper's products.
- Private carriers are encouraged to participate in this program.
- The CCPA and Tank Truck Division of OTA will review the program and issue public progress reports periodically.
   They will also modify the form and elements of the program as necessary based on this review.

Please return survey to: CCPA
350 Sparks Street, Suite 805

tractor

Ottawa, Ontario KIR 788

CARRIER		DAVICION/TEDMINAL
NAME		DIVISION/TERMINAL
ADDRESS		-
		_
SURVEY DATE		_
D M	YR	
SURVEY COMPLETED BY	NAME	TITLE
	MANL	71122
INTERVIEW DATE DM	YR	
CARRIER PERSONNEL INTERVIEWED		
•	NAME	TITLE
-		
_		
INTERVIEW COMPLETED BY		
_		
SURVEY APPROVED BY		
CARRIER		
NAME	TITLE	SIGNATURE
INTERVIEWER		
NAME	TITLE	SIGNATURE
SURVEY INITIAL SUBSEQUEN	T STRVEY	SECTION CONTENT(CHECK)
SOURCE THEFT SOUSEQUER		
	1 2 34	3B 3C 4A 4B 4C 5 6

## CORPORATE PROFILE

CARRIER TYPE L	.T.L. TRUCK	LOAD	BULK TANK _	OTHER
0	THER		_	
NO. TERMINALS				
SERVICES PERFOR	MED COMMON	CARRIER	CONT	TRACT
	OTHER _		. ada aliki sispi silik sispi sila aliki sil	. dir regunda vilinia
NO. OF PERSONNEI	ADMINISTRATI COMPANY UNIC COMPANY NON- CONTRACT DRI OWNER-OPERAT	ON DRIVERS UNION DRIV VERS		- - -
EQUIPMENT:	POWER UNITS			
	STRAIGHT TRU	icks:		
	OWNED/LONG-T SHORT-TERM L OWNER-OPERAT	EASED BY (	D BY COMPANY COMPANY	
	TRACTORS:			
	OWNER/LONG-T SHORT-TERM L OWNER-OPERAT	EASED BY (	D BY COMPANY COMPANY	
	TRAILERS:			
	VANS SHORT-T	ERM LEASED	NG-TERM LEASED D/OWNER-OPERA1 LEASED ED/OWNER-OPERA	ED
TANK TYPES OPERA	ATED			igit standard difficulty standard and high rate annually rate standard
COMMENTS				
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ly <del>nga managanga mala</del>	and the second s			odnický stělený vez

#### SAFETY PROFILE

DESCRIBE YOUR INSURANCE POLICY: (POLICY LIMITS)
REPORTABLE ACCIDENT RATE * PER MILLION VEHICLE MILES  CURRENT YEAR PREVIOUS YEAR TWO YEARS PRIOR
DOES YOUR COMPANY CLASSIFY PREVENTABLE AND NON-PREVENTABLE ACCIDENTS? IF SO, HOW?
WHAT PERCENTAGE OF YOUR ACCIDENTS WERE NON-PREVENTABLE?
CURRENT YEAR PREVIOUS YEAR TWO YEARS PRIOR
DESCRIBE YOUR ACCIDENT INVESTIGATION PROCEDURE: (WHEN DONE, BY WHOM, IS IT MANDATORY? TYPE OF RECORD KEPT):
ACCIDENT INVESTIGATION REVIEWED BY:
OWNER-OPERATORS: ACCIDENT POLICY, RECORDS, INVESTIGATION, REVIEW IF DIFFERENT FROM COMPANY DRIVERS:
DO YOU HAVE A POLICY OF DISCIPLINE FOLLOWING AN ACCIDENT?
DO YOU HAVE FULL-TIME SAFETY DIRECTORS?
IF SO, TO WHOM DO THEY REPORT?
IF NOT, HOW IS SAFETY MANAGED IN YOUR ORGANIZATION?

<sup>\*</sup> AN ACCIDENT IS DEFINED IN ACCORDANCE WITH SECTION 394.3 OF TITLE 49 OF THE U.S. CODE OF FEDERAL REGULATIONS: "AN OCCURRENCE INVOLVING A MOTOR VEHICLE OPERATED BY A MOTOR CARRIER (SUBJECT TO THE FEDERAL MOTOR CARRIER SAFETY REGULATIONS) RESULTING IN (1) DEATH OF A HUMAN BEING, OR (2) BODILY INJURY TO A PERSON WHO, AS A RESULT, RECEIVES MEDICAL TREATMENT AWAY FROM THE SCENE OF THE ACCIDENT, AND/OR TOTAL DAMAGE TO ALL PROPERTY AGGREGATING \$2,000 OR MORE BASED ON ACTUAL COST OR RELIABLE ESTIMATE".

### EMPLOYMENT PROCEDURES

COMPANY EMPLOYEES	
EXPERIENCE REQUIRED: TRACTORS	
TRAILERS	
ARE NEW EMPLOYEES GIVEN A COMPANY ROAD TE	EST? (BY WHOM)
DO YOU CHECK EMPLOYMENT HISTORY?	data, veer maje
IF SO, WHAT PERIOD DO YOU CHECK?	YRS
HOW CHECKED:	3Y
DO YOU OBTAIN AN INITIAL LICENCE ABSTRACT	Γ?
INITIAL PERIOD RECH	
RECHECKED EVERY MONTHS	
DO YOU MAKE A MEDICAL CHECK?	RECHECK PERIOD
WHAT CRITERIA DO YOU HAVE FOR REVIEWING A	
THE DECISION TO HIRE IS MADE BY (LIST TIT	
WHEN IS DRIVER TRAINING GIVEN	
INITIAL SUBSEQUENT	FREQUENCY: MTHS
TOPICS COVERED (I = INITIAL ONLY, S = INI	ITIAL AND SURSFOUENT)
FUEL ECONOMY SPEED POLICY	· · ·
ALCOHOL/DRUG ABUSE COMPANY RULES	
DANGEROUS GOODS REGULATIONS	
ACCIDENT AND EMERGENCY PROCEDURES	
LOADING AND UNLOADING PROCEDURES	
PRODUCTS COVERED UNDER LOAD/UNLOAD PROCED	
المراجع والمستخدم والمستحول والمراجع والمراجع والمراجع والمراجع والمستحد والمستخدم والمستخدم والمستحد والمستحد	
DO YOU HAVE A DRIVER'S HANDBOOK?	HOW ARE TRAINING RECORDS
MAINTAINED?	
BY WHOM IS TRAINING MANAGED?	

### **EMPLOYMENT PROCEDURES**

OWNER	OPERATORS	
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EXPERIENCE REQUIRED: TRACT	ORS
ARE NEW EMPLOYEES GIVEN A C	ERS OMPANY ROAD TEST? (BY WHOM)
DO YOU CHECK EMPLOYMENT HIS	
IF SO, WHAT PERIOD DO YOU C	HECK? YRS
	BY
DO YOU OBTAIN AN INITIAL LI	CENCE ABSTRACT?
INITIAL PERIOD	RECHECK PERIOD
RECHECKED EVERY	
	? RECHECK PERIOD
	OR REVIEWING A DRIVER'S RECORD?
THE DECISION TO HIRE IS MAD	E BY (LIST TITLE)
WHEN IS DRIVER TRAINING GIVE	
INITIAL SUBS	EQUENT FREQUENCY: MTH
TOPICS COVERED (I = INITIAL	ONLY, S = INITIAL AND SUBSEQUENT)
FUEL ECONOMY SPEED	POLICY DEFENSIVE DRIVING
ALCOHOL/DRUG ABUSE	COMPANY RULES/POLICIES
DANGEROUS GOODS REGULATIONS	
ACCIDENT AND EMERGENCY PROCE	EDURES
LOADING AND UNLOADING PROCE	DURES CUSTOMER REQUIREMENTS
PRODUCTS COVERED UNDER LOAD	/UNLOAD PROCEDURES
DO YOU HAVE A DRIVER'S HAND	BOOK? HOW ARE TRAINING RECORDS
BY WHOM IS TRAINING MANAGED	?

### EMPLOYMENT PROCEDURES

### CONTRACT DRIVERS

EXPERIENCE REQUIRED: TRACTORS
TRAILERS
ARE NEW EMPLOYEES GIVEN A COMPANY ROAD TEST? (BY WHOM)
WHO CHECKS EMPLOYMENT HISTORY?
IF SO, WHAT PERIOD IS CHECKED? YRS
HOW CHECKED: BY
DO YOU OBTAIN AN INITIAL LICENCE ABSTRACT?
INITIAL PERIOD RECHECK PERIOD
RECHECKED EVERY MONTHS
WHO MAKES A MEDICAL CHECK? RECHECK PERIOD
WHAT CRITERIA IS THERE FOR REVIEWING A DRIVER'S RECORD?
THE DECISION TO HIRE IS MADE BY (LIST TITLE)
TRAINING PROCEDURES
TRAINING PROCEDURES
INITIAL SUBSEQUENT FREQUENCY: MTHS
The state of the s
TOPICS COVERED (I = INITIAL ONLY, S = INITIAL AND SUBSEQUENT)
FUEL ECONOMY SPEED POLICY DEFENSIVE DRIVING
ALCOHOL/DRUG ABUSE COMPANY RULES/POLICIES
DANGEROUS GOODS REGULATIONS
ACCIDENT AND EMERGENCY PROCEDURES
LOADING AND UNLOADING PROCEDURES CUSTOMER REQUIREMENTS
PRODUCTS COVERED UNDER LOAD/UNLOAD PROCEDURES
DO YOU HAVE A DRIVER'S HANDBOOK? HOW ARE TRAINING RECORDS
MAINTAINED?
BY WHOM IS TRAINING MANAGED?

## CANADIAN MOTOR CARRIER EVALUATION DRIVER MANAGEMENT

## COMPANY DRIVERS

STATE YOUR SPEED POLICY
DO YOU USE TACHOGRAPHS? WHEN AND BY WHOM ARE THEY CHECKED?
DESCRIBE YOUR SPEED CONTROL EQUIPMENT, IF ANY
STATE YOUR ROAD SURVEILLANCE PRACTICE
HOW DO YOU HANDLE CITIZEN'S COMPLAINTS?
WHAT IS YOUR HOURS OF SERVICE POLICY?
HOW IS IT ENFORCED?  STATE YOUR POLICY FOR COMPULSORY BREAKS
STATE HOW AND WHEN YOUR DRIVERS ARE REQUIRED TO CALL-IN
DO YOU HAVE A DRIVER PERFORMANCE REVIEW?
IF SO, HOW IS IT CARRIED OUT?
COMMENTS:

## CANADIAN MOTOR CARRIER EVALUATION EMPLOYMENT PROCEDURES

OWNER OPERATORS
STATE YOUR SPEED POLICY
DO YOU USE TACHOGRAPHS? WHEN AND BY WHOM ARE THEY CHECKED?
DESCRIBE YOUR SPEED CONTROL EQUIPMENT, 1F ANY
STATE YOUR ROAD SURVEILLANCE PRACTICE
HOW DO YOU HANDLE CITIZEN'S COMPLAINTS?
WHAT IS YOUR HOURS OF SERVICE POLICY FOR OWNER-OPERATORS?
HOW IS IT ENFORCED?
STATE YOUR POLICY FOR COMPULSORY BREAKS
STATE HOW AND WHEN YOUR OWNER-OPERATORS ARE REQUIRED TO CALL-IN
DO YOU HAVE AN OWNER-OPERATOR PERFORMANCE REVIEW? IF SO, HOW IS IT CARRIED OUT?
COMMENTS:

## CANADIAN MOTOR CARRIER EVALUATION DRIVER MANAGEMENT

CONTRACT DRIVERS
STATE YOUR SPEED POLICY
DO YOU USE TACHOGRAPHS? WHEN AND BY WHOM ARE THEY CHECKED?
DESCRIBE YOUR SPEED CONTROL EQUIPMENT, IF ANY
STATE YOUR ROAD SURVEILLANCE PRACTICE
HOW DO YOU HANDLE CITIZEN'S COMPLAINTS?
WHAT IS YOUR HOURS OF SERVICE POLICY?
HOW IS IT ENFORCED?
STATE YOUR POLICY FOR COMPULSORY BREAKS
STATE HOW AND WHEN YOUR CONTRACT DRIVERS ARE REQUIRED TO CALL-IN
DO YOU HAVE A DRIVER PERFORMANCE REVIEW?
IF SO, HOW IS IT CARRIED OUT?
COMMENTS:

# CANADIAN MOTOR CARRIER EVALUATION EQUIPMENT MAINTENANCE

## COMPANY EQUIPMENT

STRAIGHT TRUCKS	TRACTORS		ANS	TANKS
REPLACEMENT POLICY				
PURCHASING SPECIFICATION	N POLICY			
VEHICLE INSPECTION - DR: PRE TRIP POST POST TRIP INSPECTION FOR	TRIP	DURING	G TRIP: FR	EQUENCY
MAINTENANCE POLICY WHERE REGULAR MAINTENANC COMPANY SHOP FOR FOLLOWS OUTSIDE SHOP FOR FOLLOWS	CE PERFORMEI ING TERMINAL	.S		
DO YOU HAVE A WRITTEN PE IF SO, PLEASE DESCRIBE:			-	
MAJOR OVERHAUL POLICY FO	OR TRACTORS:	:		
MAJOR OVERHAUL POLICY FO	OF TRAILERS:			
TIRE REPLACEMENT POLICY:	DR IVE		TRAILER	
RECAPS USED				
HOW DO YOU ENSURE YOUR !	MAINTENAMUE	FULICY 15	CAKKIED UU	l:
	راد د د د د د د د د د د د د د د د د د د			

# CANADIAN MOTOR CARRIER EVALUATION EQUIPMENT MAINTENANCE (cont'd)

### CARGO TANK INSPECTION AND TESTING

DESCRIBE YOUR CARGO TANK INSPECTION AND TESTING PROCEDURES (INCLUDING ANCILLARY EQUIPMENT):
OWNER - OPERATOR
IS YOUR OPERATION, INSPECTION, AND MAINTENANCE POLICY FOR OWNER-OPERATOR'S EQUIPMENT THE SAME AS THAT FOR COMPANY EQUIPMENT?
IF NOT, HOW DOES IT DIFFER?
HOW DO YOU ENSURE ADEQUATE INSPECTION OF YOUR OWNER-OPERATOR'S
EQUIPMENT?
DO OWNER-OPERATORS HAVE TO COMPLETE VEHICLE TRIP INSPECTIONS? (Y/N)  PRE TRIP POST TRIP DURING TRIP: FREQUENCY  IF SO, WHAT IS THE POST TRIP INSPECTION FOLLOW-UP?

## CANADIAN MOTOR CARRIER EVALUATION EMERGENCY RESPONSE

WRITTEN PROCEDURES	
HOW DOES DRIVER RESPOND TO AN EMERGENCY?	
WHO CONTACTS SHIPPER AND WHEN?	
SHIPPER/CARRIER CONTACT LIST: KEPT	WHERE?
WHO UPDATES LIST?	HOW OFTEN?
PRODUCT E.R. PROCEDURE REVIEWED WITH SHIP	PPERS
BY WHOM/FREQUENCY	
COMPANY RESPONSE TEAM	
IF COMPANY: WHO TRAINS?	
HOW IS RESPONSE TEAM ACTIVATED?	
BOTHER FOLLENGHT AMBRICA	
DO DRIVERS CARRY COPY OF PROCEDURES?	
HOW OFTEN ARE PROCEDURES REVIEWED WITH DR	
COMPANY O/OPERATORS	
BY WHOM?	
DOES CARRIER HAVE RECOVERY DRUMS?	
DOES YOUR COMPANY HAVE ITS OWN TANK CLEAN	NING FACILITIES?
WHAT DO YOU DO WITH RESIDJES LEFT FROM CL	EANING?
COMMENTS:	

## CANADIAN MOTOR CARRIER EVALUATION OVERALL ASSESSMENT - ADDITIONAL COMMENTS

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## CANADIAN MOTOR CARRIER EVALUATION OVERALL ASSESSMENT - ADDITIONAL COMMENTS

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#### MOTOR CARRIER SAFETY SELECTION CRITERIA

A GUIDE TO THE EVALUATION OF THE SAFE PERFORMANCE OF MOTOR CARRIERS

PREPARED BY: G.R. BEASANT - TRANSPORTATION MANAGER, REICHHOLD LIMITED

- CHAIRMAN CCPA, TRANSPORTATION & DISTRIBUTION HIGHWAY SUB COMMITTEE

#### INTRODUCTION

The Canadian Chemical Producers Motor Carrier Evaluation is a voluntary program designed to assist its members in fulfilling their committments to the principle of transporting chemicals and chemical products in a manner which minimizes the risk of injury to the general population along transportation routes, to persons involved in the transportation cycle, as well as to the environment.

The Evaluation is also intended to foster the safe transportation of chemicals by the motor carrier industry by providing an independent audit of a carrier's safety program and encouraging the use of those carriers with high standards. It is not intended to evaluate a carrier's rates, means of financing, or operations, apart from the safety aspects. It is left to each individual member to decide whether the evaluation indicates that a given carrier is acceptable to transport their products.

The Canadian Chemical Producers Association and the Ontario Trucking Association - Tank Truck Division have participated in assembling a document entitled "Canadian Motor Carrier Evaluation". It is intended that this evaluation process will be used as an information data base for safety purposes only. While the information obtained from carrying out evaluations using this document as a guide will be useful in arriving at decisions concerning safety matters, any shipper, carrier or any other person relying on this guide or the results therefrom does so at their own risk and neither of the associations mentioned above, their employees or their member companies accept any responsibility for the accuracy or authenticity of the said form or the uses made of it.

#### INTRODUCTION - CONT'D

#### PRINCIPLES OF THE MOTOR CARRIER EVALUATION

The Motor Carrier Evaluation is a voluntary effort developed by the chemical industry. The Evaluation was drawn up to increase safety in the movement of dangerous and non-dangerous cargo, and is accomplished by surveying key areas of a carrier's safety program. The Evaluation was developed by the Canadian Chemical Producer's Association with assistance from the Tank Truck Division of the Ontario Trucking Association. Key elements of the initial program include:

- \* Participation in the program is open to all carriers.
- \* An evaluation form (attached) will be completed for participating carriers on an approximate two-year cycle.
- \* The evaluation will be conducted by two shippers representatives knowledgeable in motor carrier operations and safety criteria. The evaluation will not be completed by the carrier without the shipper present.
- \* The form will be signed by the corporate level executive of the carrier and one of the shipper representatives.
- \* The carrier will maintain the completed evaluation forms for the use of those interested in using that firm's service.
- \* The survey is designed to evaluate the adequacy of a carrier's safety program and is not intended to evaluate that carrier's rates, means of financing, or operations (apart from the safety aspect). It would be left to each individual shipper to decide whether the evaluation indicates that a given carrier is acceptable to transport that shipper's products.
- \* Private carriers are encouraged to participate in this program.
- \* The CCPA and Tank Truck Division of OTA will review the program and issue public progress reports periodically. They will also modify the form and elements of the program as necessary based on this review.
- \* The survey is intended to replace individual member company programs, preventing duplication of effort by both carriers and member companies.

#### EVALUATION SYSTEM

- 1. Carrier completes survey form, either on their own initiative, or at the request of a CCPA member company.
- Carrier returns completed form to the Canadian Chemical Producers
   Association, who will forward it to the Transportation and Distribution,
   Highway Sub Committee.
- 3. The Highway Sub Committee will appoint two persons who will meet with the carrier, review the responses and also conduct a site/terminal audit of the responses.
- 4. The interviewers will complete an evaluation form, sign it and return to the carrier for review and signature by an officer of the carrier.
- 5. Once signed, the evaluation will be filed by both the Canadian Chemical Producers Association for access by its members and by the carrier who may distribute it as they see fit.
- 6. Each member company of the CCPA will assess the findings of the survey based on the requirements of their operations.

#### SELECTION CRITERIA

The selection of a carrier is the responsibility of each member company. However, in order to assist member companies in making an evaluation the Highway Sub Committee has prepared the following guide.

The guide recommends which criteria the Highway Sub Committee considers are satisfactory (acceptable) and which criteria they are advocating (preferred) in selecting motor carriers. These recommendations are broken down for five levels of carrier employment.

- Level 1 TDGA Schedule XII Shipments.
- Level 2 Bulk Hazardous Materials Shipments
  (other than those under Schedule XII)
- Level 3 Bulk Non-Hazardous or Truckload non bulk hazardous shipments
- Level 4 Less than truckload hazardous shipments
- Level 5 Less than truckload non-hazardous or local dry freight cartage operations

These levels are used to help the member use each section of the CCPA Motor Carrier Evaluation.

#### SECTION 1 - CORPORATE PROFILE

Members of the CCPA should be using carriers who are committed to safety, have experience in hauling their types of products and are stable corporate entities.

The format of a carriers operations i.e. whether their equipment is owned or leased, whether their drivers are company employees, contract or owner operators, is not important, rather it is how their equipment and employees are managed and controlled that is.

The size of a carriers operations, the availability and variety of equipment, the geographical scope of operations is related to each members individual needs and is provided in this survey for information purposes and there are no acceptable criteria.

#### SECTION 2 - SAFETY PERFORMANCE

In reviewing the safety profile the member should look at the indications of a commitment to safety from the carriers accident rate, accident review and actions taken, as well as to the priority that safety is given in the organization. The level of insurance defines the amount of protection that is afforded to a shipper, but does not necessarily relate to the safety record.

#### Insurance

Expenses arising from the spills of chemicals can be high, if a carrier cannot cover the costs of an incident then the shipper is next in line. Liability insurance is therefore an important criteria depending on the degree of risk present. Collision insurance is strictly a business decision, many large carriers will self insure and there are no acceptable criteria for this.

	Level	1	2	3	4	5
Liability Insurance	Acceptable	7	5	2	1	1.0
(in \$ million)	Preferred	10	10	5	2	2
Care should be taken	to ensure that	insurance is	current.			

#### Reportable Accident Rate

For the purposes of defining an accident the committee selected that given in Section 394.3 of the U.S. Title 49 Code of Federal Regulations - "An occurrence involving a motor vehicle operated by a motor carrier (subject to the Federal Motor Carrier Safety Regulations) resulting in (1) Death of a human being (2) Bodily injury to a person who, as a result, receives medical treatment away from the scene of the accident, and/or total damage to all property aggregating \$4,400 or more based on actual cost or reliable estimate".

#### SECTION 2 - SAFETY PERFORMANCE - CONT'D

Care should be shown in interpreting numerical data as it is dependent on the carriers record keeping, since there are no regulatory requirements for carriers to keep this information in Canada. Carriers may have definitions that are significantly different from that chosen by the committee. A higher rate arising from a stricter definition and very precise record keeping maybe preferable to a rate from a looser system. Close attention should be paid to differences in mixed company/contract/owner operator fleets.

	Level	1	2	3	4	5
Accident Rate	Acceptable	1.0	1.0	1.5	2.0	2.5
(per million miles)	Preferred	<1.0	<1.0	1.0	1.5	1.5
Accident Investigation	Acceptable	A11	A11	All	Def.	Def.
(Def = as defined in 3	94.3) Preferred	A11	A11	A11	A11	All

Accident investigation without follow up or further action does not indicate a real commitment to safety. A written accident discipline procedure that is enforced reinforces the commitment to safety of a carrier to its employees.

	Level	1	2	3	4	5
Accident Policy	Acceptable	Yes	Yes	Yes	-	No.
	Preferred	Yes	Yes	Yes	Yes	Yes

The safety organization that a carrier has will depend to some extent on it's size as well as the management philosophy. There are no general criteria that are recommended here other than a large carrier should preferably have a full time safety director reporting directly to a senior executive and in a smaller operation the direct involvement of a senior executive in the safety program.

#### SECTION 3 - DRIVER EMPLOYMENT

#### Employment Record

Drivers are the key element in carrier safety. There is significant legislative pressure both in Canada and the U.S.A. to improve the standards for commercial drivers including hiring practices. Effective July 1, 1987 driving job applicants in the U.S.A. must notify prospective employers of previous driving jobs going back at least 10 years, giving the new employer an opportunity to check past records. There is however, no legislative requirement for the employer to verify the applicants record.

Carriers should maintain a file for each driver that contains their application for employment, notes on verification with previous employers, drivers abstracts, medical certifications, accident records, training received, copies of training certification, road tests given, performance appraisals and any correspondence relating to performance.

A carrier who is committed to safety will be very selective as to who they hire all drivers should meet or exceed any regulatory proposal. The carrier should be verify the drivers record either chronologically or with a number of previous employers.

	Level	1	2	3	4	5
Drivers Record Check	Acceptable	10/3	10/3	7/3	7/3	5/3
(Yrs back/# employers)	Preferred	10/3	10/3	10/3	10/3	10/3

#### Experience

The previous employment verification should include the specific experience in different types of driving. There is legislative pressure to broaden the licence categories for specialized equipment. Bulk liquid shipments where the load can readily shift creates the need for specific driving skills. Tanker drivers should have specific training or experience.

#### SECTION 3 - DRIVER EMPLOYMENT - CONT'D

#### Experience - Cont'd

In evaluating the carrier a member should assess the experience of the drivers employed against their own requirements.

	Level	1	2	3	4	5
Tanker Operations	Acceptable	7	5	5	N/A	N/A
(in class years	Preferred	7+	7	7	N/A	N/A
eg. tractor trailer	, of driving)					
Dry Freight	Acceptable	7	N/A	3	2	1
	Preferred	7+	N/A	5	3	1

#### Company Road Test

A carrier committed to safety will check the drivers actual skills themselves, no matter how much experience they have had. Large companies may employ a specific driver trainer, smaller companies may entrust this to either a trusted senior driver, or use the professional services of an agency. Documentary evidence of a road test with an evaluation form should be in the drivers employment file.

	Level	1	2	3	4	5
Company Road Test	Acceptable	Yes	Yes	Yes	Yes	Yes
	Preferred	Yes	Yes	Yes	Yes	Yes

#### Licence Abstracts

Verification of a drivers licence record should be carried out at regular intervals. After July 1, 1987 drivers in the U.S.A. will be required to notify their employer and their licensing state of any out of state moving violations, in any vehicle, including the driver's automobile. This must occur within 30 days after the driver has pleaded, or been found guilty. Drivers must immediately notify their employer of any licence suspension, revocation or cancellation or of any disqualification to driver. While not a Canadian law, adoption of this policy is essential if the carrier operates into the U.S.A. where they are required to be in compliance.

#### SECTION 3 - DRIVER EMPLOYMENT - CONT'D

#### Licence Abstracts - Cont'd

	Level	1	2	3	4	5
Abstract Frequency	Acceptable	б	6	12	12	12
(interval months)	Preferred	6	6	6	6	6

#### Medical Checks

The legal requirement for a drivers medical varies from Province to Province. An initial pre-employment medical by a company doctor is acceptable for all dirvers. Subsequent medical checks should be carried out at regular intervals. The carrier should have a written policy on the interval frequency which meets or exceeds the regulatory requirements for those areas in which they operate. This may include some age variations eg. every two years to age 45, annually thereafter. Each member should judge for themselves the adequacy of the carriers policy.

There is considerable pressure to have mandatory drug/alcohol testing both for pre-employment and at regular intervals for all commercial drivers. This is a thorny issue which may infringe on a drivers rights. No recommendations are currently made on this issue, except that a carrier should have a written policy on the consumption of alcohol especially relating to drivers who take extended trips.

	Level	1	2	3	4	5
Medical Frequency	Acceptable	12	12	12	12	12
(interval months)	Preferred	12	12	12	12	12

#### SECTION 3 - DRIVER EMPLOYMENT - CONT D

#### Training

The training of drivers is important in maintaining standards and compliance with the carrier's procedures. Regulatory requirements for hazardous materials transportation should be met or exceeded. As the hazard of the materials carried increases, so should the frequency and extent of the training given.

Subsequent training may vary, either given at specific intervals, or after a substandard performance is noted, however, there should be some documentary evidence that the driver acknowledges the carriers policies and procedures at regular intervals.

Specific product/equipment training must be given either by the carrier or the member company for bulk hazardous materials or TDGA Schedule XII Products.

#### SECTION 4 - DRIVER MANAGEMENT

Once drivers are employed, the management of their performance is very important especially as their work is not under constant supervision.

#### Speed Policy

Driver management policies that relate to safety have a strong economic component as well. Safety is also good business, especially as it relates to speed, as operating costs climb significantly the faster a truck is driven.

Safety studies indicate that an operating speed 10 kph below the speed limit allows the driver to manage his road space effectively, however, the policy should not allow the driver to exceed the legal limit. If speed limits are raised it is acceptable that the upper limit for the operation of a commercial vehicle be 100 kph.

	Level	1	2	3	4	5
Speed Policy	Acceptable	Yes	Yes	Yes	Yes	-
	Preferred	Yes	Yes	Yes	Yes	Yes

#### Speed Control/Monitoring

There are a number of methods of controlling or monitoring the speeds of trucks.

Tachographs - are devices which monitor both the road speed and the engine rpm. The traditional tachograph is a continous chart with road speed on one side and engine rpm on the other. When examined by a professional reader apart from road speed and hours of operation, driving habits eg. tailgating, improper use of gears etc. can also be determined. More recently electronic recording devices have been introduced which make reading much easier although monitoring is not continuous, functions are monitored on a cycle basis.

#### SECTION 4 - DRIVER MANAGEMENT - CONT'D

#### Speed Control/Monitoring - Cont'd

The use of tachographs is highly acceptable. If a truck is being properly operated then a tachograph is a driver's best friend in the event of an accident, it will determine what was happening immediately prior to the accident (for a chart tachograph within 50 to 75 ft.), when they had last rested, how long they had been driving, wheel spin from hitting ice is readily detectible etc. According to tachograph suppliers 80% of tachograph information presented in court is in defence of the driver. For tachographs to be used properly though there should be a system in place to monitor them.

	Level	1	2	3	4	5
Tachographs	Acceptable	Yes	Yes	Yes	-	-
	Preferred	Yes	Yes	Yes	Yes	Yes

Speed Governors - are devices which mechanically or more recently electronically, control the maximum operating speed of a truck and operate in a number of ways. The maximum speed of a truck may also be set by selection of gear box and differential ratios.

The use of governors for controlling road speed is debateable. If the drivers are reliable and can be observed to be following company policy through the use of tachographs or road surveillance then governors may not be necessary and there are therefore no recommendations for or against their use.

#### SECTION 4 - DRIVER MANAGEMENT - CONT'D

#### Hours of Service

Hours of service are important. Statistically the accident rate increases as the work day progresses. The carrier should have an "hours of service" policy, that is closely monitored with a compulsory breakperiods, which at a minimum level is that of the Canada Labour Code. For highway transportation breaks for periodic enroute circle checks of equipment are preferred.

	Level	1	2	3	4	5
Policy/Monitoring	Acceptable	Yes	Yes	Yes	Yes	-
	Preferred	Yes	Yes	Yes	Yes	Yes
Compulsory Breaks	Acceptable	Yes	Yes	Yes	Yes	-
	Preferred	Yes	Yes	Yes	Yes	Yes

#### Call in Procedures

One of the more frustrating experiences is getting hold on an en-route driver. Apart from a matter of control, having drivers call in at specified intervals is desirable, although its absence does not necessarily indicate an unsafe operation.

#### Driver Performance Reviews

Regularly scheduled performance reviews are important in maintaining operating standards. The reviews should include any accidents, tachograph records, licence abstract etc.

#### SECTION 5 - EQUIPMENT

#### Equipment Policy

Does the carrier have a replacement policy? While this is basically an economic question, statistically the accident rate increases with the age of a truck. This maybe offset by a rigourous maintenance policy.

What is preferred here is some documented guidelines as to when a unit is replaced. Replacement criteria may vary significantly with the area of operation eg. there is less wear and tear on a unit operating constantly between Toronto and Montreal than there is on one operating between Vancouver and Calgary.

#### Purchasing Policy

How does the carrier select their equipment and who is responsible for doing so? The type of size of loads hauled will have a significant bearing on the vehicles selected. In some Provinces there are minimum horsepower/GVW requirements as well as specific requirements for tire sizes/axle weights.

What is preferred here is a documented review of unit selection for the carriers operation, if a member has any concerns then they should address them directly with the carrier.

#### Vehicle Inspection

Drivers must take responsibility for the operating condition of their vehicle to the extent that they practically can. Inspections should be documented with follow up on defects found. The more hazardous the cargo carried, the more rigourous the inspection program should be. It is acceptable that the carrier have at a minimum pre/post trip inspections together with a system of enroute inspections. Drivers should be required only to operate their vehicles when it is safe to do so.

#### SECTION 5 - EQUIPMENT - CONT'D

#### Vehicle Inspection - Cont'd

	Level	1	2	3	4	5
Pre/Post Trip Inspection	Acceptable	Yes	Yes	Yes	Yes	Yes
Enroute Inspection	Acceptable	2	2	2	2	4
(Frequency Interval Hrs.)	Preferred	2	2	2	2	2

#### Maintenance Policy

Regular preventative maintenance policies and procedures are essential to the safe operation of a fleet for both trucks and trailers. As with in-trip inspections the more hazardous the cargo carried, the more rigourous the preventative program should be. This program should be applied to any equipment that the carrier operates. It should be a progressive one which includes major component removal and inspection at regular intervals.

It is acceptable that the lack of a documented program disqualify a carrier.

#### Tire Replacement Policy

The carrier should have a documented tire replacement policy. In general steering tires should be replaced with a greater tread depth than the drive or trailer tires and steering tires must not be recaps. The use of regrooved tires is unacceptable.

#### Minimum Tire Depth

	Level	1	2	3	4	5
Steering Tires	Acceptable	8/32	5/32	5/32	4/32	4/32
(depth inches)	Preferred	8/32	8/32	8/32	8/32	8/32
Driver/Trailer Tires	Acceptable	4/32	4/32	4/32	3/32	3/32
(depth inches)	Preferred	5/32	5/32	5/32	4/32	4/32

#### SECTION 5 - EQUIPMENT - CONT'D

#### Cargo Tank Inspection

Regulations regarding the mandatory inspection of cargo tanks under the Transportation of Dangerous Goods Act have not yet published, however carriers should be following those prescribed in the U.S. Title 49 Regulations.

If you are a bulk shipper it is acceptable that you disqualify any carrier who does not have an adequate cargo tank and lining inspection and maintenance program.

#### SECTION 6 - EMERGENCY RESPONSE

As shippers of chemicals and chemical products, the ability to make an effective response to emergencies should be an integral part of carrier selection.

#### Communications Plan

The most important component is a documented communications plan, without which effective emergency response cannot happen. Although this is essential to bulk shippers, it is equally important to any incident involving chemicals no matter how small.

	Level	1	2	3	4	5
Communications Plan	Acceptable	Yes	Yes	Yes	Yes	-
	Preferred	Yes	Yes	Yes	Yes	Yes

#### Shipper Notification

As shippers of chemicals we should insist that we be notified immediately through our emergency response numbers of any mishap.

	Level	1	2	3	4	5
Immediate Shipper	Acceptable	Yes	Yes	Yes	Yes	-
Notification	Preferred	Yes	Yes	Yes	Yes	Yes

#### Company Emergency Response Team

Virtually all members of the CCPA are members of the TEAP plan and/or have their own emergency response teams and many prefer to either respond themselves or to use TEAP, as technical expertise in handling specific chemicals may be important.

Each member should consider what their requirements are in this area. It is mandatory for a carrier to have an approved emergency response plan when they are carrying Schedule XII substances.

#### OVERALL ASSESSMENT

It is acceptable that members pay attention to carriers who have mixed operations eg. company employees and owner operators. If one particular section of the carriers operations does not meet your requirements, then it is your option to insist that only those parts which do are used until the other sections are bought up to standard.